



# Business Plan

2026

Coquitlam



Coquitlam's Business Plan is the City's yearly action plan. It outlines initiatives to achieve Council's nine strategic priorities and vision of a community where people choose to live, learn, work, and play. The Business Plan focuses the City's resources on what matters most each year, particularly items with high budget impact, strong Council or community interest, external dependencies or mandated requirements.

Council sets priorities in the Business Plan based on strategic priorities, public feedback, the Community Satisfaction Survey, ongoing initiatives, and required actions. The Business Plan also includes critical programs and foundational work items, which go beyond the City's day-to-day business, require significant resources, and are essential for ensuring operational success.

The City's 2026 Business Plan aligns with and supports Council's nine strategic priorities and is guided by two key drivers for the year. Together, the strategic priorities and key drivers create a framework that connects Council's long-term vision with the practical actions planned for 2026.

2024–2027  
Council's Strategic  
Priorities:

 Community Safety

 Housing

 Environmental Sustainability

 Critical Infrastructure

 Workplace and People

 Community Amenities

 Financial Excellence & Operational Efficiency

 EDI, Reconciliation & Social Cohesion

 Economic Vitality

## 2026 Key Drivers:



### Responding to Provincial Legislation



### Modernizing Business Processes

#### Business Plan Priorities

##### A Priorities

A Priorities generally have high budget or resource impact; strong Council or community interest; external dependencies and/or legislative requirements.

- Accessibility and Inclusion Plan
- Building Permit Digitization and Portal Development
- Burke Mountain Community Centre and Park Design and Construction
- Financial Systems Modernization
- Housing Accelerator Fund Action Plan
- Planet Ice Agreement Renewal
- Residential and Mixed-use Policy and Zones Update
- Road Safety Program
- Technology Modernization Strategy

##### B Priorities

B Priorities meet some of the criteria of A Priorities but may be deferred to respond to evolving circumstances.

- Capital Project Delivery Process
- Community Safety Strategy
- Emergency and Disaster Management Act Implementation Strategy
- Festival and Events Strategy
- Fraser Mills Community Centre Design
- Fraser Mills Park Construction
- Official Community Plan Review
- Police Services Renewal
- Talent and Retention Strategy
- Transportation Plan Update
- Urban Forest Management Strategy

##### C Priorities

C Priorities are important but can be deferred if time or resources are limited.

- Art in Public Spaces Plan
- Blue Mountain Park Master Plan
- Commercial Demand Initiatives
- Coquitlam Crunch South Extension
- Customer Experience Current State Analysis
- Demolition and Deconstruction Policies
- Glen Park Renewal
- Hazel-Coy / Burke Mountain Creek Neighbourhood Plan
- Heritage Conservation Tools
- Tennis and Pickleball Strategy Update

#### Major Capital Projects Underway

Large-scale capital projects currently in progress and of strategic importance.

- Burke Mountain Athletic Park Construction
- Cedar Drive Utility and Road Construction
- Cottonwood Park Expansion

- Joint Coquitlam and *k'wík'wəłəm* Flood Mitigation Design
- Pipeline Road Improvements - Guildford to David

- Town Centre Park Tennis Court Renewal and Expansion

#### Critical Programs and Foundational Work Items

Work beyond the City's day-to-day operations that is essential for success and requires significant resources.

- 2026 General Municipal Election
- Collective Bargaining
- Community Wildfire Preparedness
- Coordination of Metro Vancouver Infrastructure Projects in Coquitlam

- Coquitlam Efficiency and Modernization Program
- Corporate Partners Program Review —Sponsorship Asset Evaluation
- e-Agenda Implementation

- Internal Financial Controls Review Program
- Technology Infrastructure Upgrades

# Integrated Planning Process

The Business Plan is part of Coquitlam's integrated planning framework, which ensures that taxpayer dollars are spent wisely, in a forward-looking, coordinated and thoughtful manner. The framework comprises separate but complementary planning processes that support the City's overall vision and mission, and enables the City to align its activities and resources to achieve the strategic priorities and annual business plan actions set by Council.

The Strategic Plan, supported by the Business Plan, is the cornerstone of the City's integrated planning framework. It outlines the City's values and strategic priorities.

