# **City of Coquitlam**

# Statement of Financial Information 2021

In compliance with the Financial Information Act of British Columbia, Chapter 140

# Coquitlam

June 13, 2022

#### Notice to Reader

The *Financial Information Act* requires municipalities and other Government organizations to prepare annual financial information and make it available to the public within six months of their fiscal year end.

The information required by the Act for a municipality encompasses audited financial statements and schedules disclosing debt, guarantee and indemnity agreements, employee remuneration and amounts paid to suppliers for the provision of goods and services.

A detailed extract of the regulations accompanies this introduction and explains in some detail the nature of this information.

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Michelle Hunt, CPA, CMA General Manager Finance, Lands and Police

Encl.

#### Compliance with the Financial Information Regulation

The Financial Information Act (the Act) identifies organizations that must prepare financial information and make it available to the public within six months of their fiscal year end. The City of Coquitlam (the City) is one of the organizations identified and therefore the attached **Statement of Financial Information** has been prepared in order to comply with this legislation.

The Financial Information Regulation specifies the required content for these statements and schedules. As such, the City's Statement of Financial Information includes the following:

- The **2021 Consolidated Financial Statements** are prepared in accordance with generally accepted accounting principles for Local Governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and the Ministry of Municipal Affairs. The 2021 Consolidated Financial Statements include notes that disclose the accounting policies followed in preparing the financial statements.
- The **2021** Schedule of Debts includes a list all of the organization's long-term debts, including the amount outstanding, the interest rate, maturity date for each debt, and identifies those debts covered by sinking funds or reserves and the amounts that have accumulated in those accounts.
- The **2021** Schedule of Guarantee and Indemnity Agreements includes a list of financial guarantees and indemnity agreements in force at December 31, 2021. The list includes the names of the entities and the amount of money involved.
- The **2021** Schedule of Council Remuneration and Expenses includes an alphabetical list of each member of Council, the total amount of remuneration paid including salary, indemnity and taxable benefits, and the total amount of expenses paid to or on behalf of that Council Member during 2021. The total amount of expenses recorded includes only expenses reimbursed with City funds. Expenses reimbursed by other organizations are excluded. See **NOTE** below for more information.
- The **2021 Schedule of Employee Remuneration and Expenses** includes an alphabetical list of each employee earning in excess of \$75,000, the total amount of remuneration paid and the total amount of expenses paid to or on behalf of that employee during 2021. The base remuneration paid includes the salary, taxable benefits, and contractual payouts for retired employees. The other remuneration includes contractual payouts such as unused vacation and overtime, retroactive pay pursuant to settled labor contracts and provincial wildfire forestry deployment (where applicable). The total amount of expenses recorded includes only expenses reimbursed with City funds. Expenses reimbursed by other organizations are excluded. In addition, the schedule includes a total paid to all other employees during 2021 where the amounts paid are less than the \$75,000 threshold. See **NOTE** below for more information.
- The **2021 Statement of Severance Agreements** includes a statement of the number of severance agreements made during 2021 by the City in respect of non-union employees and the number of equivalent months' gross salaries represented by these agreements.
- The **2021** Schedule of Payments for the Provision of Goods or Services includes an alphabetical list of the individuals or corporations where the total amount paid during 2021 exceeds \$25,000. In addition, the schedule includes a total of all amounts paid to all other suppliers during 2021 where the amounts paid are less than the \$25,000 threshold. See **NOTE** below for more information.
- The **2021 Statement of Payments for the Purpose of Grants and Contributions** includes an alphabetical list of organizations where the total amount paid during 2021 exceeds \$25,000.

**NOTE**: The Statement of Financial Information Schedules are based on amounts paid during the fiscal period (cash basis) and a reconciliation with the financial statements that are presented in accordance with accounting principles (accrual basis) is included.

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Consolidated Financial Statements (Expressed in thousands of dollars)

## **CITY OF COQUITLAM**

And Independent Auditors' Report thereon Year ended December 31, 2021



KPMG LLP PO Box 10426 777 Dunsmuir Street Vancouver BC V7Y 1K3 Canada Telephone (604) 691-3000 Fax (604) 691-3031

#### **INDEPENDENT AUDITORS' REPORT**

To the Mayor and Council of the City of Coquitlam:

#### Opinion

We have audited the consolidated financial statements of the City of Coquitlam (the "City"), which comprise:

- the consolidated statement of financial position as at December 31, 2021
- the consolidated statement of operations for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes and Schedules A to G to the consolidated financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2021, and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "*Auditors' Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



# *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

KPMG LLP

**Chartered Professional Accountants** 

Vancouver, Canada April 28, 2022

Consolidated Statement of Financial Position (Expressed in thousands of dollars)

#### December 31, 2021, with comparative information for 2020

	2021	2020
Financial Assets		
Cash and cash equivalents (note 3)	\$ 267,898	\$ 317,364
Investments (note 3)	703,101	598,215
Accounts receivable (note 4)	56,239	49,856
Land held for resale	1,447	115
	1,028,685	965,550
Liabilities		
Accounts payable and accrued liabilities (note 5)	83,050	104,546
Deferred revenue (note 6)	103,110	92,962
Deposits (note 7)	53,191	36,707
Debt (note 8)	13,326	14,564
Employee future benefits (note 14)	10,317	9,681
	262,994	258,460
Net financial assets	765,691	707,090
Non-Financial Assets		
Inventories of supplies	703	876
Prepaid expenses and land deposit	4,264	1,266
Tangible capital assets (note 9)	2,297,083	2,179,495
	2,302,050	2,181,637
Commitments and contingencies (note 15)		
Accumulated surplus (note 10)	\$ 3,067,741	\$ 2,888,727

See accompanying notes and Schedules A to G to consolidated financial statements.

Approved on behalf of Council:

City Treasurer

Consolidated Statement of Operations (Expressed in thousands of dollars)

#### Year ended December 31, 2021, with comparative information for 2020

	2021 t					
	(No	otes 2(a) and 20)				
Revenue:						
Taxation (note 11)	\$	185,904	\$	186,821	\$	177,967
Fees, rates and service charges		106,258		136,591		85,856
Grants and grants in lieu (note 12)		11,789		12,534		21,218
Investment income		11,084		15,497		19,111
Casino		-		3,803		1,341
Municipal land sales		20,000		34,497		40,736
Contributed tangible capital						
assets (note 9(b))		20,000		49,138		39,104
Other contributions		-		13,792		24,653
Cost recoveries		9,498		10,953		7,868
Penalties and interest on taxes		953		1,298	829	
Other		1,588		3,133		1,818
		367,074		468,057		420,501
Expenses:						
General government		23,424		29,231		23,232
Police protection		40,765		41,389		40,294
Fire protection		31,957		32,978		30,343
Other protection		3,531		3,226		2,744
Engineering		33,930		36,278		37,362
Solid waste		7,985		7,885		7,761
Planning and development		11,651		11,520		10,183
Parks, recreation and culture		58,141		58,825		58,853
Water utility		29,493		30,993		28,979
Sanitary and drainage utility		34,257		36,718		34,721
		275,134		289,043		274,472
Annual surplus		91,940		179,014		146,029
Accumulated surplus, beginning of year		2,888,727		2,888,727		2,742,698
Accumulated surplus, end of year	\$	2,980,667	\$	3,067,741	\$	2,888,727

See accompanying notes and Schedules A to G to consolidated financial statements.

Consolidated Statement of Changes in Net Financial Assets (Expressed in thousands of dollars)

#### Year ended December 31, 2021, with comparative information for 2020

		2021 budget	2021	2020
	(No	tes 2(a) and 20)		
Annual surplus	\$	91,940	\$ 179,014 \$	146,029
Reclassification of land held for resale			1,447	115
Acquisition of tangible capital assets in				
cash and financed by capital lease		(66,082)	(116,468)	(76,629)
Contributed tangible capital assets		(20,000)	(49,138)	(39,104)
Amortization of tangible capital assets		37,100	41,729	41,536
Gain on disposal of tangible capital assets		(20,000)	(32,715)	(36,888)
Proceeds on disposal of tangible			07 557	00.404
capital assets		-	37,557	39,481
		22,958	61,426	74,540
Acquisition of inventories of supplies		-	(703)	(876)
Acquisition of prepaid expenses and land				. ,
deposit		-	(4,264)	(1,266)
Consumption of inventories of supplies		-	876	719
Use of prepaid expenses and land deposit		-	1,266	1,526
		-	(2,825)	103
Change in net financial assets		22,958	58,601	74,643
Net financial assets, beginning of year		707,090	707,090	632,447
Net intancial assets, beginning of year		101,080	101,090	032,447
Net financial assets, end of year	\$	730,048	\$ 765,691 \$	707,090

See accompanying notes and Schedules A to G to consolidated financial statements.

Consolidated Statement of Cash Flows (Expressed in thousands of dollars)

Year ended December 31, 2021, with comparative information for 2020

		2021		2020
Cash provided by (used in):				
Operating activities:				
Annual surplus	\$	179,014	\$	146,029
Items not involving cash:				
Amortization		41,729		41,536
Gain on disposal of tangible capital assets		(32,715)		(36,899)
Contributions of tangible capital assets		(49,138)		(39,104)
Changes in non-cash operating working capital:				
Accounts receivable		(6,383)		(9,908)
Land held for resale		115		2,697
Inventories of supplies		173		(157)
Prepaid expenses and land deposit		(2,998)		260
Accounts payable and accrued liabilities		(21,475)		54,953
Deferred revenue		10,148		11,419
Deposits		16,484		(3,197)
Employee future benefits		636		281
Net cash provided by operating activities		135,590		167,910
Capital activities:				
Cash used to acquire tangible capital assets		(116,468)		(76,522)
Proceeds on disposal of tangible capital assets		37,557		39,481
Net cash used in capital activities		(78,911)		(37,041)
Financing activities:				
Repayment of debt		(1,238)		(1,330)
Principal payments on tangible capital lease obligations		(21)		(22)
Net cash used in financing activities		(1,259)		(1,352)
Investing activities:				
Change in investments		(104,886)		56,378
Net in cash provided by (used in) investing activities		(104,886)		56,378
Net change in cash and cash equivalents		(49,466)		185,895
		(10,100)		,
Cash and cash equivalents, beginning of year		317,364		131,469
Cash and cash equivalents, end of year	\$	267,898	\$	317,364
Supplementary information:				
Non-cash transactions:	<u>ب</u>		۴	407
Tangible capital assets financed by capital lease	\$	-	\$	107
Disposal of tangible capital assets under capital lease		-		(11)

See accompanying notes and Schedules A to G to consolidated financial statements.

Notes to Consolidated Financial Statements (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 1. Operations:

The City of Coquitlam (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These services include administrative, protective, transportation, environmental, recreational, water and sewer.

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. The resulting economic conditions and the City's response to the pandemic had a material impact on the City's operating results and financial position in 2020 and 2021. The City temporarily closed civic facilities, including recreation and community centres, implemented systems and processes to facilitate remote work, and made workforce adjustments, such as delayed hiring, reallocation of staff resources and temporary layoffs. This affected both revenues and expenses for the City. The primary impact was on parks, recreation, culture and facilities as well as corporate services, bylaw enforcement and fire/rescue. These impacts have been partially mitigated by the COVID-19 Safe Restart Grant. While the recovery of services and operations is continuing to occur at different rates across the City, the expectation is that operations will be substantially back to pre-pandemic service levels in 2022.

#### 2. Significant accounting policies:

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards as issued by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

(a) Basis of consolidation:

These consolidated financial statements are comprised of the City's Operating, Capital and Reserve Funds consolidated with the Coquitlam Public Library (the "Library"). The Library's financial statements are consolidated with the City's, as the Library Board is appointed by the City. Interfund transactions, fund balances and activities have been eliminated on consolidation.

#### Budget reporting:

The budget information reported in the consolidated financial statement represents the 2021 component of the Financial Plan Bylaw adopted by City Council on December 14, 2020.

#### **Operating Funds:**

These funds include the General, Water Utility, and Sewer and Drainage Utility Operating Funds. The General Operating Fund includes the Library's operating reserves. They are used to record the operating costs of the services provided by the City.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### 2. Significant accounting policies (continued):

(a) Basis of consolidation (continued):

#### Capital Funds:

These funds include the General, Water Utility and Sewer and Drainage Utility Capital Funds. The General Capital Fund includes the Library's capital reserves. They are used to record the acquisition costs of tangible capital assets and any related debt outstanding.

#### Reserve Funds:

Under the Community Charter, City Council may, by bylaw, establish reserve funds for specified purposes. Money in a reserve fund, and interest earned thereon, must be expended by bylaw only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required, City Council may, by bylaw, transfer all or part of the amount to another reserve fund.

#### Trust Funds:

These funds account for assets which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB guidance on financial statement presentation, trust funds are not included in the City's consolidated financial statements. Trust funds administered by the City are presented in note 17.

(b) Basis of accounting:

The City follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods and services and/or the creation of a legal obligation to pay.

(c) Cash and cash equivalents:

Cash and cash equivalents include cash, high interest savings accounts and short-term highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value.

(d) Investments:

Investments are recorded at cost which approximates market value and are comprised of non-redeemable guaranteed investment certificates and the Municipal Finance Authority's ("MFA") pooled mortgage fund.

(e) Land held-for-resale:

Land held-for-resale includes properties which are ready and available to be sold and for which there is a market. They are valued at the lower of cost or expected net realizable value.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 2. Significant accounting policies (continued):

(f) Taxes receivable and related revenues:

Property tax billings are prepared by the City based on assessment rolls issued by the British Columbia Assessment Authority ("BCAA"). Tax rates are established annually by City Council, incorporating amounts to be raised for local services and amounts the City is required to collect on behalf of the Province of British Columbia for school taxes. Taxation revenue is recorded at the time tax billings are issued. Amounts collected on behalf of the Province of British Columbia statements on a net basis.

The City is entitled to collect interest and penalties on overdue taxes. This revenue is recorded in the period the interest and penalties are levied.

(g) Deferred revenue:

The City defers a portion of the revenue collected from permits, licences and other fees, and recognizes this revenue in the year in which related inspections are performed or other related expenditures are incurred. The City also defers a portion of property taxes which is recognized in the taxation year to which it relates.

Development cost charges, collected to pay for capital costs due to development, are recorded as deferred revenue upon receipt. Development cost charges are recognized as revenue when the related development capital costs are incurred.

(h) Deposits:

Receipts restricted by the legislation of senior governments or by agreement with external parties are deferred and reported as deposits and are refundable under certain circumstances. When qualifying expenditures are incurred, deposits are recognized as revenue at amounts equal to the qualifying expenditures.

(i) Debt:

Debt is recorded net of related sinking fund balances.

(j) Government transfers:

Restricted transfers from governments are deferred and recognized as revenue as the related expenditures are incurred or the stipulations in the related agreement are met. Unrestricted transfers are recognized as revenue when received or if the amount to be received can be reasonably estimated and collection is reasonably assured.

(k) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They are not intended for sale in the ordinary course of operations.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 2. Significant accounting policies (continued):

- (k) Non-financial assets (continued):
  - (*i*) Tangible capital assets:

Tangible capital assets have useful lives extending beyond the current year. They are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset.

The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful life - Years
Buildings and building improvements Park structures Information technology Vehicles, machinery and equipment Water, sewer and drainage infrastructure Roads infrastructure Traffic	10 - 50 10 - 60 3 - 85 1 - 70 1 - 100 1 - 75 1 - 50
Roads infrastructure	

Annual amortization is charged commencing when the asset is available for use. Assets under construction are not amortized until the asset is available for productive use.

(ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

(*iii*) Natural resources, works of art and historic assets:

Natural resources, works of art and historic assets are not recognized as assets in the consolidated financial statements.

(iv) Interest capitalization:

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(v) Leased tangible capital assets:

Leases that transfer substantially all of the benefits and risks incidental to ownership of property, are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 2. Significant accounting policies (continued):

- (k) Non-financial assets (continued):
  - (vi) Inventories of supplies:

Inventories of supplies held for consumption are recorded at the lower of actual cost and replacement cost.

(k) Contaminated sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. Liabilities are recorded net of any expected recoveries.

A liability for remediation of contaminated sites is recognized when a site is not in productive use and an environmental standard exists, contamination exceeds the environmental standard, the City is directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

The City has no liabilities recorded for contaminated sites.

(I) Employee future benefits:

The City and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Sick leave benefits and retirement severance benefits are also available to the City's employees. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits. The actuarial gain/loss is amortized over a period equal to the employees' average remaining service period.

(m) Use of accounting estimates:

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Adjustments, if any, will be reflected in the consolidated financial statements in the period that the change in estimate is made, as well as, in the period of settlement if the amount is different.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 2. Significant accounting policies (continued):

(n) Segment disclosures:

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the related PSAB standard. The City has provided definitions of segments used by the City as well as presented financial information in segmented format (note 19).

#### 3. Cash and cash equivalents and investments:

		2021		2020
Cash and cash equivalents	\$	267,898	\$	317,364
Investments:				
Guaranteed investment certificates maturing within				
five years		692,620		590,403
Pooled mortgage fund		10,481		7,812
		703,101		598,215
	\$	970,999	\$	915,579
		2021		2020
Operating funds, unrestricted	\$	579,843	\$	551,352
Reserve funds, internally restricted	1	285,869	•	281,045
Development cost charges and deposits, restricted		105,287		83,182
	\$	970,999	\$	915,579

Average investment portfolio yield is 2.15% (2020 - 2.69%).

The City has available a revolving facility up to a maximum of \$5,000,000 which bears interest at an annual rate of bank prime less 0.50% per annum, and standby letters of credit up to a maximum of \$100,000, for its ongoing operating requirements. This facility is unsecured. The City also has available a revolving facility of \$500,000 which bears interest at an annual rate of bank prime for its ongoing capital requirements. The City would provide security for this facility by way of a specific charge over the equipment financed. No amounts are outstanding under these banking facilities as at December 31, 2021.

In addition, the Library, which is consolidated into the City, has a revolving demand credit facility with a credit limit of \$500,000 which bears interest at an annual rate of prime plus 0.5% per annum. No amounts were outstanding under the line of credit as at December 31, 2021.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 4. Accounts receivable:

Water, sewer and solid waste user charges Other	1,080 9,255	1,130 7,505
Local area service fees	99	140
Development cost charges (note 6)	20,761	15,946
Recreation fees Casino funds receivable from Province of British Columbia	561 1,726	346
Due from other levels of government	9,201	8,406
Accrued interest	8,168	8,825
Taxes	\$ 5,388	\$ 7,558
	2021	2020

#### 5. Accounts payable and accrued liabilities:

	2021	2020
Due to other levels of government Accounts payable Wages payable Tangible capital lease obligation	\$ 46,252 25,654 11,074 70	\$ 77,484 19,338 7,633 91
	\$ 83,050	\$ 104,546

#### 6. Deferred revenue:

	Balance,		Amounts				Balance,
Dee	cember 31,		received		Revenue	Dec	ember 31,
	2020	ar	nd interest	re	ecognized		2021
Taxes and utilities \$	12,282	\$	18,513	\$	19,139	\$	11,656
Parks and recreation fees	1,207		2,097		2,744		560
Business licenses	686		853		686		853
Future capital works with							
other levels of government	12,172		3,867		2,786		13,253
Other future capital works	3,572		1,088		1,603		3,057
Development cost charges	62,421		32,594		22,158		72,857
Other	622		1,777		1,525		874
\$	92,962	\$	60,789	\$	50,641	\$	103,110

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 6. Deferred revenue (continued):

Development cost charges are comprised of restricted cash and investments of \$52,095,644 (2020 - \$46,474,578) and restricted accounts receivable of \$20,761,157 (2020 - \$15,946,216).

#### 7. Deposits:

	Balance, December 31, 2020		Deposits, earnings and contributions		Refunds and expenditures		Dec	Balance, ember 31, 2021
Public works performance								
deposits	\$	25,337	\$	11,314	\$	4,023	\$	32,628
Gravel remediation fund		858		6		-		864
Building performance bonds		3,774		464		713		3,525
Development permit bonds		6,359		4,040		762		9,637
Pinetree Community								
Centre contingency		69		-		-		69
Deposits on land sale		299		11,682		5,523		6,458
Other		11		3		4		10
	\$	36,707	\$	27,509	\$	11,025	\$	53,191

The City holds irrevocable letters of credit in the aggregate amount of \$125,367,261 (2020 - \$115,603,343) and sureties in the aggregate amount of \$13,937,954 (2020 - \$13,259,195) received from depositors to ensure their performance of works to be undertaken within the City. These amounts are not reflected in the consolidated financial statements.

#### 8. Debt:

The City obtains debt instruments through the MFA pursuant to security issuing bylaws under authority of the Community Charter to finance certain capital expenditures. Sinking fund balances managed by the MFA are netted against related debt. Gross amount of the debt and the amount of the sinking fund credits available to retire the debt are as follows:

	(	Gross debt	Sir	nking fund credit	Net debt 2021	Net debt 2020
General Fund Water Utility Fund Sewer and Drainage	\$	13,462 5,931	\$	6,091 1,855	\$ 7,371 4,076	\$ 8,222 4,341
Utility Fund		2,733		854	1,879	2,001
	\$	22,126	\$	8,800	\$ 13,326	\$ 14,564

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 8. Debt (continued):

Interest rates on debt range from 2.25% to 3.85% (2020 - 1.67% to 3.85%). The weighted average interest rate for 2021 was 3.79% (2020 - 3.78%). The maturity dates range from 2022 to 2033.

Principal payments and sinking fund installments on net outstanding debenture debt over the next five years and thereafter are as follows:

	General Fund	Water Utility Fund	Sewer and Drainage Utility Fund	Total
2022 2023 2024 2025 2026 Thereafter	\$ 710 674 699 726 495 4,067	\$253 283 295 307 319 2,619	\$ 117 131 136 141 147 1,207	\$ 1,080 1,088 1,130 1,174 961 7,893
Total	\$ 7,371	\$ 4,076	\$ 1,879	\$ 13,326

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 9. Tangible capital assets:

				202	1					
		Building			Vehicles,	Water, sewer				
	Land & land	& building	Park	Information	machinery &	& drainage	Roads		Assets under	
	holdings	improvements	structures	technology	equipment	infrastructure	infrastructure	Traffic	construction	Total
Cost:										
Balance, beginning of year	\$ 1,056,871 \$	236,893 \$	108,210 \$	36,567 \$	58,230 \$	737,930 \$	514,006 \$	76,907 \$	43,194 \$	2,868,808
Additions, net of transfers	57,104	12,822	6,247	3,494	4,490	29,328	19,374	4,734	28,013	165,606
Disposals	(2,574)	(64)	(1,383)	(229)	(2,788)	(1,459)	(5,065)	(13)	-	(13,575)
Transfers to land held for resale	(1,447)	-	-	-	-	-	-	-	-	(1,447
Balance, end of year	1,109,954	249,651	113,074	39,832	59,932	765,799	528,315	81,628	71,207	3,019,392
Accumulated amortization:										
Balance, beginning of year	-	111,460	44,810	20,202	29,012	245,008	201,659	37,162	-	689,313
Disposals	-	(21)	(1,318)	(127)	(2,469)	(484)	(4,301)	(13)	-	(8,733)
Amortization expense	-	7,072	3,781	1,608	4,308	10,626	12,469	1,865	-	41,729
Balance, end of year	-	118,511	47,273	21,683	30,851	255,150	209,827	39,014	-	722,309
Net book value, end of year	\$ 1,109,954 \$	131,140 \$	65,801 \$	18,149 \$	29,081 \$	510,649 \$	318,488 \$	42,614 \$	71,207 \$	2,297,083
Net book value, beginning of year	\$ 1,056,871 \$	125,433 \$	63,400 \$	16,365 \$	29,218 \$	492,922 \$	312,347 \$	39,745 \$	43,194 \$	2,179,495

				2020	)					
		Building			Vehicles,	Water, sewer				
	Land & land	& building	Park	Information	machinery &	& drainage	Roads		Assets under	
	holdings	improvements	structures	technology	equipment	infrastructure	infrastructure	Traffic	construction	Total
Cost:										
Balance, beginning of year	\$ 1,020,960 \$	229,405 \$	106,742 \$	33,704 \$	54,594 \$	719,744 \$	496,967 \$	73,829 \$	26,077 \$	2,762,022
Additions, net of transfers	36,629	8,340	2,195	3,224	5,514	19,587	20,049	3,078	17,117	115,733
Disposals	(603)	(852)	(727)	(361)	(1,878)	(1,401)	(3,010)	-	-	(8,832)
Transfers to land held for resale	(115)	-	-	-	-	-	-	-	-	(115)
Balance, end of year	1,056,871	236,893	108,210	36,567	58,230	737,930	514,006	76,907	43,194	2,868,808
Accumulated amortization:										
Balance, beginning of year	-	104,504	41,791	18,872	26,792	235,017	191,879	35,161	-	654,016
Disposals	-	(457)	(639)	(335)	(1,739)	(588)	(2,481)	-	-	(6,239)
Amortization expense	-	7,413	3,658	1,665	3,959	10,579	12,261	2,001	-	41,536
Balance, end of year	-	111,460	44,810	20,202	29,012	245,008	201,659	37,162	-	689,313
Net book value, end of year	\$ 1,056,871 \$	125,433 \$	63,400 \$	16,365 \$	29,218 \$	492,922 \$	312,347 \$	39,745 \$	43,194 \$	2,179,495
Net book value, beginning of year	\$ 1,020,960 \$	124,901 \$	64,951 \$	14,832 \$	27,802 \$	484,727 \$	305,088 \$	36,668 \$	26,077 \$	2,108,006

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 9. Tangible capital assets (continued):

(a) Assets under construction:

Assets under construction with value of \$71,206,817 (2020 - \$43,194,089) have not been amortized. Amortization of these assets will commence when they are put into service.

(b) Contributed tangible capital assets:

Contributed tangible capital assets have been recognized at fair value at the date of contribution. The value of contributed tangible capital assets received is as follows:

	2021	2020
Land and land holdings	\$ 29,438	\$ 26,220
Park structures	622	16
Information technology	330	40
Water infrastructure	2,643	2,356
Sewer infrastructure	2,164	1,223
Drainage infrastructure	8,983	5,905
Road infrastructure	3,456	2,334
Traffic	1,502	1,010
Contributed tangible capital assets revenue	\$ 49,138	\$ 39,104

(c) Works of art and historical treasures:

The City manages and controls various works of art and non-operational historical assets, including artifacts, paintings and sculptures located at City sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

(d) Write-down of tangible capital assets:

There was no write-down of tangible capital assets during the year (2020 - nil).

#### 10. Accumulated surplus:

	Reserves for operating purposes		Reserves for capital purposes	Surplus	Invested in tangible Surplus capital assets		Total	
	(S	chedule G)		(Schedule G)	Ourplus		Capital assets	10141
General Fund (Schedules A, B)	\$	35,895	\$	345,697	\$ 23,693	\$	1,770,911	\$ 2,176,196
Water Utility Fund (Schedules C, D)		109		18,300	15,294		150,647	184,350
Sewer and Drainage Fund (Schedules E, F)		702		35,058	20,940		361,444	418,144
Statutory Reserves		-		285,869	-		-	285,869
Library		-		628	323		2,231	3,182
2021	\$	36,706	\$	685,552	\$ 60,250	\$	2,285,233	\$ 3,067,741
2020	\$	46,351	\$	625,548	\$ 53,920	\$	2,162,908	\$ 2,888,727

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 11. Taxation revenue:

The City is required to collect taxes on behalf of and transfer these amounts to the government agencies noted below. Those amounts are recorded in the City's financial statements on a net basis. Taxation revenue is comprised of the following:

	2021	2020
Tax collected:		
General purposes \$	157,952	\$ 149,887
Collections for other governments	116,659	94,242
Sewer and drainage frontage tax	28,869	28,080
·	303,480	272,209
Less transfers to other governments and other entities:		
Province of British Columbia - school taxes	91,048	70,370
Metro Vancouver Regional District	3,741	3,298
BC Assessment Authority	2,822	2,745
South Coast British Columbia Transportation Authority	18,821	17,625
Austin Heights Business Improvement Association	214	191
Municipal Finance Authority	13	13
i	116,659	94,242
Taxation revenue \$	186,821	\$ 177,967

#### 12. Government transfers:

Included in grants and grants in lieu revenue are the following government transfers:

	2021	2020
Federal Provincial and Regional	\$ 1,012 10,620	\$ 622 16,620
	\$ 11,632	\$ 17,242

#### 13. Pension plan:

The City and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The Board of Trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2020, the plan has about 220,000 active members and approximately 112,000 retired members. Active members include approximately 42,000 contributors from local governments, of which 1,170 (2020 – 1,190) are the City's employees.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 13. Pension plan (continued):

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The City paid \$9,721,073 (2020 - \$9,607,433) for employer contributions while employees paid \$8,139,559 (2020 - \$8,066,516) to the plan in 2021.

The next valuation will be as at December 31, 2021, with results available in late 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

#### 14. Employee future benefits:

The City provides benefits for sick leave and certain other retirement benefit arrangements to its employees.

All employees accumulate sick leave entitlement on a monthly basis and can only use this entitlement for paid time off under certain circumstances. Retirement benefit payments represent the City's share of the cost to provide employees with various benefits upon retirement. The accrued benefit obligation and the net periodic benefit cost were estimated as at December 31, 2021 by an actuarial valuation completed in January 2022.

		Reti	rement		
	Sick		benefit	2021	2020
	leave	pa	yments	Total	Total
Accrued benefit obligation, beginning					
of year	\$ 5,173	\$	6,403	\$ 11,576	\$ 10,820
Current service cost	460		546	1,006	918
Interest cost	115		141	256	292
Benefits paid	(256)		(519)	(775)	(1, 123)
Actuarial loss (gain)	(273)		(175)	(448)	669
Accrued benefit obligation, end of year	5,219		6,396	11,615	11,576
Unamortized actuarial gain (loss)	273		(1,571)	(1,298)	(1,895)
Accrued benefit liability, end of year	\$ 5,492	\$	4,825	\$ 10,317	\$ 9,681

Information about liabilities for the City's employee benefit plans is as follows:

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### 14. Employee future benefits (continued):

The significant actuarial assumptions adopted in measuring the City's accrued benefit obligation are as follows:

	2021	2020
Discount rate	2.5%	2.1%
Expected future inflation rate	2.5%	2.5%
Expected wage and salary increase	2.5%	2.5%
Expected average remaining service period	11.5 years	11.5 years

#### 15. Commitments and contingencies:

- (a) The City has entered into various agreements and contracts for services and construction with periods ranging from one to five years.
- (b) The City has a contingent liability with respect to debentures of the Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District and Metro Vancouver Regional District, to the extent provided for in their respective Enabling Acts, Acts of Incorporation and Amending Acts. Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.
- (c) The City is obligated to collect and transfer property taxes levied on Coquitlam taxpayers in respect of the following bodies:
  - Ministry of Education, Province of British Columbia;
  - Metro Vancouver Regional District;
  - BC Assessment Authority;
  - South Coast British Columbia Transportation Authority; and
  - Municipal Finance Authority.
- (d) The City is a defendant in several lawsuits in various stages. The potential claims against the City resulting from such litigation and not covered by insurance are currently undeterminable. Management considers that any outcome would not materially affect the consolidated financial statements of the City.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### 15. Commitments and contingencies (continued):

(e) The City obtains debt instruments through the MFA. The City is also required to execute demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the MFA. The demand notes are contingent in nature and are not reflected in the consolidated financial statements. Details of the contingent demand notes are as follows:

	2021	2020
Operating funds: General Water utility Sewer and drainage utility	\$ 508 154 71	\$ 568 154 71
	\$ 733	\$ 793

- (f) The City is a shareholder of the E-COMM Emergency Communications for British Columbia Incorporated ("E-Comm") whose services provided include regional 9-1-1 call centre for Metro Vancouver, Wide Area Radio network, dispatch operations, and records management. The City has 2 Class A shares and 1 Class B share (of a total of 36 Class A and 19 Class B shares issued and outstanding as at December 31, 2021). As a Class A shareholder, the City shares in both funding the future operations and capital obligations of E-Comm (in accordance with a cost sharing formula), including any lease obligations committed to by E-Comm up to the shareholder's withdrawal date.
- (g) The City has entered into agreements with the YMCA of Greater Vancouver and Concert Properties to build a YMCA facility, community police station, Park and Ride and a community park in the Burquitlam neighborhood of the City. The City's contribution to the project is estimated at \$57,000,000 which will be funded by development revenue and capital reserves and is included in the approved capital budget. The construction commenced in 2020 and is included in assets under construction in tangible capital assets in the amount of \$30,341,290 (2020 - \$12,642,779). The project is expected to be completed in late 2022.
- (h) The City has entered into an agreement with the Board of Education of School District No. 43 (Coquitlam) (the "District") to construct an artificial turf field at Centennial School on land owned by the District. The project budget is \$4,350,000 and \$2,829,841 in costs are included in assets under construction in 2021. Construction is scheduled to be completed in 2022.

In addition, the City has entered into an agreement to build certain park improvements in Glen Park. The project budget is \$2,000,000 and construction is scheduled to be completed in 2023.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### 16. Contractual rights:

The City's contractual rights arise from rights to receive payments under lease, license, rental, grant and other agreements. The City has contractual rights to receive the following amounts in the next five years and thereafter:

2022 2023 2024 2025	\$ 2,297 2,040 1,856 1,003
2026 Thereafter	819 631
	\$ 8,646

The City is entitled to receive revenue from certain other agreements from fibre optic arrangements. The revenue from these agreements is difficult to quantify and has not been included in the amounts noted above.

#### 17. Trust funds:

Trust fund balance sheet:

	2021	2020
Assets: Cash and cash equivalents and investments Due from City of Coquitlam	\$ 3,253 152	\$ 3,263 -
	\$ 3,405	\$ 3,263
Liabilities: Due to City of Coquitlam	\$ -	\$ 54
Net assets: Cemetery perpetual care fund (a) Gravel pit fund (b)	2,627 778	2,431 778
	3,405	3,209
	\$ 3,405	\$ 3,263

(a) Cemetery perpetual care fund:

The City operates the Robinson Memorial Park Cemetery and maintains a cemetery perpetual care fund in accordance with the Cremation, Interment and Funeral Services Act.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### 17. Trust funds (continued):

(b) Gravel pit fund:

The City is holding funds in trust for a third party to be used for the future remediation of land. Interest earned since March 1993 accrues to the City.

#### 18. Related party transactions:

The City provides facilities to the following cultural groups at nominal cost:

- Evergreen Cultural Centre;
- Mackin House Museum;
- Place Des Arts; and
- Societe Place Maillardville Society.

These non-profit organizations provide services to the community.

#### **19. Segmented information:**

The City is a diversified municipal government institution that provides a wide range of services to its citizens, including General Government Services, Protection Services, Engineering Services, Solid Waste Services, Planning and Development Services, Recreation and Culture Services, Water Supply Services, and Sewer and Drainage Services. For management reporting purposes, the City's operations and activities are organized and reported by Service Areas. Service Areas were created for the purpose of recording specific activities to attain certain objectives in accordance with regulations, restrictions and limitations.

City Services are provided by departments and their activities are reported in these Service Areas. Departments disclosed in the segmented information, along with the services they provide, are as follows:

#### General Government Services - Mayor and Council, City Manager and Deputy City Manager, Corporate Services, Corporate Planning, Clerk's Office, Legal Services, Finance and Lands, Information Technology, Communications, and Human Resources Departments:

The departments within General Government Services are responsible for adopting bylaws; adopting administrative policy; levying and collecting taxes and utilities; acquiring, disposing and managing City land assets; support of the City's integrated technology systems; ensuring effective financial management and communication; monitoring performance; and ensuring that high quality City service standards are met.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

#### Year ended December 31, 2021

#### **19. Segmented information (continued):**

# Protection Services - Police, Fire/Rescue, Emergency Planning, Licensing, and Bylaw Enforcement:

The mandate of the Protection Services areas is to enforce laws, prevent crime, and maintain peace, order, and security by protecting life, property and the environment through the provision of emergency response, ensuring safety for the public.

#### Engineering Services:

The Engineering and Public Works department is responsible for the systems that enable the community to use transportation facilities, including roads and signal systems.

#### Solid Waste Services:

The Solid Waste Services division is responsible for the garbage collection and green waste collection.

#### Planning and Development Services:

The Planning and Development department is responsible for preparing land use plans, bylaws and policies for sustainable development of the City, and for reviewing and approving new development.

# Recreation and Culture Services - Parks, Recreation, Culture and Facilities and Public Library:

The Recreation and Culture department is responsible for providing, facilitating the development of, and maintaining high quality parks, recreation and other City facilities and cultural services, including public libraries.

#### Water Supply Services:

The Water Utility division distributes almost 20 million cubic meters of drinking water through the maintenance, operation, rehabilitation, and replacement of water mains, pump stations, pressure reducing valves, and storage reservoirs.

#### Sewer and Drainage Services:

The Sewer and Drainage team is responsible for the conveyance of sanitary sewage to regional trunk mains and treatment plants through a network of sewer mains and pump stations. The team also manages and monitors the drainage and flood protection system consisting of storm sewers, pump stations, creeks, culverts, dikes, and storm water management facilities.

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

## **19. Segmented information (continued):**

		General Government	Protection	Engineering	Solid Waste	Planning and Development	Recreation and Culture (including Library)	Water Supply	Sewer & Drainage	Reserves & Other Funds	2021 Total	2020 Total
Taxation	\$	157,952 \$	-	\$ - 9	5 - 9		\$ -			\$-\$	186,821 \$	177,967
User rates	·	-	-	-	-	-	-	30,121	7,250	-	37,371	34,567
Fees and service charges		1,646	3,375	3,377	-	54,464	18,192	608	4,410	-	86,072	38,760
Rents and leases		1,800	29	-	-	-	1,494	-	-	-	3,323	3,461
Solid waste levies		-	-	-	8,671	-	-	-	-	-	8,671	8,444
Inspection and other fees		-	-	-	-	-	-	460	694	-	1,154	624
Grants		990	1,853	5,085	-	211	393	-	10	-	8,542	17,267
Grants, in lieu of taxes		3,992	-	-	-	-	-	-	-	-	3,992	3,951
Investment income		9,064	-	-	-	-	11	663	684	5,075	15,497	19,111
Casino revenue		3,803	-	-	-	-	-	-	-	-	3,803	1,341
Municipal land sale		34,497	-	-	-	-	-	-	-	-	34,497	40,736
Contributed tangible capital assets		35,348	-	-	-	-	-	2,643	11,147	-	49,138	39,104
Other contributions		-	-	10,000	-	2,912	-	-	-	880	13,792	24,653
Cost recoveries		391	5,697	3,382	18	32	1,371	13	49	-	10,953	7,868
Penalties and interest on taxes		1,248	-	-	50	-	-	-	-	-	1,298	829
Other		633	328	2,139	-	22	11	-	-	-	3,133	1,818
Total revenue	\$	251,364 \$	11,282	\$ 23,983	\$ 8,739 \$	57,641	\$ 21,472	\$ 34,508	\$ 53,113	\$ 5,955 \$	468,057 \$	420,501

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

## **19. Segmented information (continued):**

	General Government	Protection	Engineerin	g	Solid Waste	l Planning and Cu Development	Recreation and Ilture (including Library)	Water Supply	Sewer & Drainage	Reserves & Other Funds		2021 Total	2020 Total
Salaries and benefits	\$ 20,479 \$	39,290	5 13,778	\$	444	\$ 10,954 \$	31,437	\$ 3,136	\$ 4,009 \$		6	123,527	\$ 108,692
Consulting and professional services	900	33,117	3,110	;	3,241	139	3,145	1,175	3,807	-		48,640	45,536
Amortization	2,842	2,073	15,489	)	-	-	10,232	3,518	7,575	-		41,729	41,536
Regional District utility charges	-	-	10	;	-	-	-	17,555	14,097	-		31,668	30,345
Supplies and equipment	2,167	2,369	10,27	i	677	609	7,326	1,555	2,097	-		27,075	32,108
Grants and sponsorship	3,960	50			-	61	2,968	-	35	-		7,074	8,892
Utilities	25	307	1,13		-	-	2,608	404	154	-		4,635	3,852
Garbage collection and disposal	-	26	17		3,063	-	273	141	313	-		3,987	3,942
Maintenance	2,758	86	440	)	-	-	191	42	62	-		3,579	3,305
Debt interest payments	-	-	449	)	-	-	-	228	105	-		782	810
Insurance and claims	1,463	5	509	)	-	-	41	-	-	-		2,018	1,439
Courses and meetings	334	114	10 <sup>-</sup>		3	109	165	41	50	-		917	675
Telephone and communications	260	79	5		2	22	107	20	18	-		559	504
Advertising and media	238	17	9	)	16	4	129	5	-	-		418	372
Legal	333	30			-	7	-	-	-	-		370	364
Internal allocations	(6,666)	-	(9,30	i)	439	(388)	(936)	2,971	3,759	-		(10,126)	(9,498)
Other	138	30	42		-	3	1,139	202	637	-		2,191	1,598
Total expenses	\$ 29,231 \$	77,593	\$ 36,278	\$	7,885	\$ 11,520 \$	58,825	\$ 30,993	\$ 36,718 \$		6	289,043	\$ 274,472
Annual surplus (deficit)	\$ 222,133 \$	(66,311)	6 (12,29	5) \$	854	\$ 46,121 \$	(37,353)	\$ 3,515	\$ 16,395 \$	5,955	6	179,014	\$ 146,029

Notes to Consolidated Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

#### 20. Budget data:

The budget data presented in these consolidated financial statements is based upon the 2021 operating and capital budgets approved by Council on December 14, 2020. The chart below reconciles the approved budget to the budget figure reported in these consolidated financial statements.

	Bud	get amount
Operating budget:		
Total revenue	\$	367,074
Operating expenses		(265,752)
Non-asset capital expenses		(9,382)
Total expenses		(275,134)
Annual surplus per consolidated statement of operations		91,940
Less capital expenses		(66,082)
Add capital funding from reserves		(25,858)
Approved budget	\$	-

General Fund - Statement of Financial Position (Expressed in thousands of dollars)

Schedule A

Year ended December 31, 2021, with comparative information for 2020

	2021	2020
Financial Assets		
Cash, cash equivalents and investments	\$ 476,201	\$ 476,776
Accounts receivable	34,225	32,489
Land held for resale	1,447	115
Deposit, Municipal Finance Authority	178	210
	512,051	509,590
Liabilities		
Accounts payable and accrued liabilities	77,867	97,507
Employee future benefits	10,105	9,475
Deferred revenue	22,065	22,603
Debt	7,371	8,222
	117,408	137,807
Net financial assets	394,643	371,783
Non-Financial Assets		
Inventories of supplies	605	793
Prepaid expenses and land deposit	4,212	1,204
Tangible capital assets	1,776,736	1,674,259
	1,781,553	1,676,256
Accumulated surplus	\$ 2,176,196	\$ 2,048,039

General Fund - Statement of Operations (Expressed in thousands of dollars)

## Year ended December 31, 2021, with comparative information for 2020

	2	021 budget		2021	2020
Revenue:					
	\$	157,159	\$	157,952 \$	149,888
Grants	Ψ	7,760	Ψ	8,237	16,925
Grants, in lieu of taxes		3,750		3,992	3,951
Fees and service charges		50,762		80,997	33,101
Solid waste levies		8,631		8,671	8,444
Rents		3,265		3,323	3,461
Investment income		10,203		9,064	11,094
Penalties and interest on taxes		953		1,298	829
Casino		-		3,803	1,341
Municipal land sales		20,000		34,497	40,736
Contributed tangible capital assets		10,000		35,348	29,619
Other contributions		-		12,912	2,973
Cost recoveries		9,492		10,891	7,767
Other		1,566		3,122	1,785
		283,541		374,107	311,914
<b>F</b>					
Expenses:		20 524		22 504	18,587
General government		20,524 40,509		23,594	,
Police protection		40,509 29,740		41,129 30,624	40,022 28,295
Fire protection		29,740 3,455		3,208	26,295
Other protection		,			
Engineering Solid waste		16,713 7,985		16,888 7,885	15,718 7,761
Planning and development		11,198		11,067	9,960
Parks, recreation and culture		45,400		45,584 449	40,791 477
Debt interest payments		453 182		449 707	822
Retroactive and severance pay					
Amortization		27,000		29,920	29,919
Tangible capital assets adjustments		7,590		8,556	15,326
		210,749		219,611	210,336
		72,792		154,496	101,578
Transfer from Land Sale Reserve		6,486		41,772	46,740
Transfer to Vehicle Replacement Reserve		(2,668)		(2,638)	(2,681)
Transfer to Land Sale Reserve		(25,373)		(40,918)	(47,271)
Transfer from Other Statutory Reserve Funds		972		2,527	5,516
Transfer to Utility Funds		-		(27,082)	-
Annual surplus		52,209		128,157	103,882
Accumulated surplus, beginning of year		2,048,039		2,048,039	1,944,157
Accumulated surplus, end of year	\$	2,100,248	\$	2,176,196 \$	2,048,039

Schedule B

Water Utility Fund - Statement of Financial Position (Expressed in thousands of dollars)

Schedule C

December 31, 2021, with comparative information for 2020

	2021	2020
Financial Assets		
Cash, cash equivalents and investments Accounts receivable	\$ 35,424 756	\$ 32,908 850
Deposit, Municipal Finance Authority	 73 36,253	72 33,830
Liabilities		
Accounts payable and accrued liabilities Deferred revenue	2,561 58	2,540
Debt	4,076 6,695	<u>4,341</u> 6,881
Net financial assets	29,558	26,949
Non-Financial Assets		
Inventories of supplies Tangible capital assets	69 154,723	59 149,554
	154,792	149,613
Accumulated surplus	\$ 184,350	\$ 176,562

Water Utility Fund - Statement of Operations (Expressed in thousands of dollars)

Schedule D

## Year ended December 31, 2021, with comparative information for 2020

	2	021 budget	2021	2020
Revenue:				
User rates	\$	29,723	\$ 30,121	\$ 27,919
Water connection fees		637	608	1,063
Inspection and other fees		406	460	250
Investment income		553	663	834
Contributed tangible capital assets		5,000	2,643	2,356
Cost recoveries		-	13	5
		36,319	34,508	32,427
Expenses:				
Administration		6,057	5,904	4,709
Water supply		16,092	17,555	16,121
Pumping		1,141	953	976
Operations and maintenance		2,872	2,488	2,603
Debt interest payments		228	228	228
Amortization		3,100	3,518	3,537
Tangible capital assets adjustments		3	347	767
		29,493	30,993	28,941
		6,826	3,515	3,486
Transfer to Statutory Reserves		(344)	(355)	(323)
Transfer from General Fund		-	4,628	
Annual surplus		6,482	7,788	3,163
Accumulated surplus, beginning of year		176,562	176,562	173,399
Accumulated surplus, end of year	\$	183,044	\$ 184,350	\$ 176,562

Sewer and Drainage Utility Fund - Statement of Financial Position (Expressed in thousands of dollars)

Schedule E

December 31, 2021, with comparative information for 2020

	2021	2020
Financial Assets		
Cash, cash equivalents and investments Accounts receivable	\$ 66,567 185	\$ 39,752 197
Deposit, Municipal Finance Authority	34	33
	66,786	39,982
Liabilities		
Accounts payable and accrued liabilities	1,986	3,709
Deferred revenue Debt	8,130 1,879	7,938 2,001
	11,995	13,648
Net financial assets	54,791	26,334
Non-Financial Assets		
Inventories of supplies	30	24
Tangible capital assets	363,323	353,303
	363,353	353,327
Accumulated surplus	\$ 418,144	\$ 379,661

Sewer and Drainage Utility Fund - Statement of Operations (Expressed in thousands of dollars)

Schedule F

	2	021 budget	2021	2020
Revenue:				
Sewer parcel tax	\$	28,745	\$ 28,869	\$ 28,081
User rates		7,401	7,250	6,650
Grants		-	10	25
Fees and service charges		4,819	4,410	4,540
Inspection and other fees		520	694	374
Investment income		300	684	722
Contributed tangible capital assets		5,000	11,147	7,128
Cost recoveries		7	49	95
Other		-	-	17
		46,792	53,113	47,632
Expenses:				
Administration		6,095	6,320	6,039
Collection and disposal		4,321	4,601	4,301
Pumping		851	904	694
Greater Vancouver Sewerage & Draina	ge			
District		14,096	14,097	14,207
Debt interest payments		105	105	105
Amortization		7,000	7,575	7,470
Tangible capital assets adjustments		1,789	3,116	1,917
		34,257	36,718	34,733
		12,535	16,395	12,899
Transfer to Statutory Reserves		(331)	(366)	(310)
Transfer from General Fund		-	22,454	
Annual surplus		12,204	38,483	12,589
Accumulated surplus, beginning of year		379,661	379,661	367,072
Accumulated surplus, end of year	\$	391,865	\$ 418,144	\$ 379,661

Reserve Fund Balances (Expressed in thousands of dollars)

Year ended December 31, 2021, with comparative information for 2020

				Sewer and										
		General		Drainage	W	ater Utility		Statutory				2021		2020
		Fund	ι	Jtility Fund		Fund		Reserves		Library		Total		Tota
Reserves for capital purposes:														
Specific projects - in progress reserve	\$	19,348	\$	3.416	\$	973	\$		\$	628	\$	24,365	\$	25,427
City initiatives reserve	ψ	13,943	φ	5,410	φ	515	φ	-	φ	020	φ	13,943	φ	8.114
Equipment and component replacement reserve		17,086		31,335		17.067		-		-		65,488		61,523
Restricted debt reserve		560		307		260		-		-		1.127		1.117
Debt reserve		77		507		200		-		-		77		75
Local area service reserve		2,389		-		-		-		-		2,389		2,473
Casino revenue reserve - municipal capital		25,008		-		-		-		-		25,008		24,474
Casino revenue reserve - community		23,000 972		-		-		-		-		23,000 972		668
Internal financing reserve		628		-		-		-		-		628		617
Land sale investment reserve		23,224		-		-		-		-		23,224		20,255
Affordable housing reserve		23,224 18,379		-		-		-		-		23,224 18,379		16,247
Density bonus reserves		65,678		-		-		-		-		65,678		51,479
Community amenity contribution reserves		13,906		-		-		-		-		13,906		13,065
Waste utility reserve		530		-		-		-		-		530		521
Waste bin asset replacement reserve		2,662		-		-		-		-		2,662		2,329
•		2,002 34,342		-		-		-		-		2,002 34,342		2,328 39,501
Building replacement reserve		34,342 14,602		-		-		-		-				
Road replacement reserve		,		-		-		-		-		14,602		14,742
DCC matching reserve		16,550		-		-		-		-		16,550		14,792
Frontage works reserve		3,794		-		-		-		-		3,794		3,773
Park and ride reserve		4,312		-		-		-		-		4,312		4,236
Major transportation projects reserve		44,435		-		-		-		-		44,435		27,624
New major facilities reserve		20,270		-		-		-		-		20,270		10,000
Park and sportsfield infrastructure reserve		3,002 345,697		- 35,058		- 18,300		-		- 628		3,002 399,683		1,451 344,503
		,				-,						,		,
Statutory reserves:								000 470				000 470		000 004
Land sale reserve		-		-		-		233,476		-		233,476		232,861
Vehicle replacement reserve		-		-		-		23,048		-		23,048		21,251
Water utility reserve		-		-		-		899		-		899		883
Parkland acquisition reserve		-		-		-		27,478		-		27,478		25,198
Multi-modal infrastructure reserve		-		-		-		224		-		224		170
Parking cash in lieu reserve		-		-		-		742		-		742		680
Capital street works reserve		-		-		-		2		-		2		2
		-		-		-		285,869		-		285,869		281,045
Total	\$	345,697	\$	35,058	\$	18,300	\$	285,869	\$	628	\$	685,552	\$	625,548

Reserve Fund Balances (Expressed in thousands of dollars)

## Schedule G (continued)

Year ended December 31, 2021, with comparative information for 2020

	General Fund	Sewer and Drainage Utility Fund	Water Utility Fund	2021 Total	2020 Tota
eserves for operating purposes:					
Insurance reserve	\$ 14,487	\$ -	\$ -	\$ 14,487	\$ 14,246
Waste utility reserve	5,578	-	-	5,578	5,71
Soil removal fees reserve	1,363	-	-	1,363	1,30
Work in progress reserve	1,881	-	-	1,881	1,12
Community support and recovery plan	-	-	-	-	4,93
COVID-19 provincial restart grant	2,351	-	-	2,351	7,23
Public safety reserve	1,690	-	-	1,690	1,42
Tax appeals reserve	-	-	-	-	1,00
Building maintenance reserve	1,000	702	109	1,811	1,69
Commodity tax payable reserve	500	-	-	500	50
Cemetery reserve	226	-	-	226	23
Other operating reserves	2,381	-	-	2,381	2,14
WCB/Powersmart reserve	794	-	-	794	75
Specified area reserve	1,420	-	-	1,420	1,26
Election reserve	500	-	-	500	50
Extreme weather reserve	1,000	-	-	1,000	1,58
Economic development reserve	436	-	-	436	43
Tree risk management reserve	288	-	-	288	25
otal reserves for operating purposes	\$ 35,895	\$ 702	\$ 109	\$ 36,706	\$ 46,35

COVID-19 Safe Restart Grant (Expressed in thousands of dollars) (Unaudited)

Year ended December 31, 2021

Balance, December 31, 2020	\$ 7,232
Items to which funding was applied:	
Revenue shortfalls:	
General Government Services	2,502
Recreation and Cultural Services	1,316
Engineering Services	62
Community support	689
Computer and other electronic technology costs	285
Communications and corporate services	22
By-law enforcement and protective services	5
Total eligible uses	4,881
Balance, December 31, 2021	\$ 2,351

Schedule H

## City of Coquitlam 2021 Schedule of Debt Financial Information Act Section 2 (2) (c)

### **General Fund**

Issuing Bylaw	Purpose	Maturity Date	Interest Rate	Closing Balance
Issue No 78 - Local Improvements	Chineside & Bartlett Avenue Streetworks	2022	2.25%	\$ 91,245
Issue No 111 - DCC Program	Coast Meridian Widening	2025	3.35%	949,949
lssue No 126 - DCC Program	Northeast Coquitlam Arterial Road Expansion	2033	3.85%	6,330,494
General Fund Debt				\$ 7,371,688

#### Sewer and Drainage Utility Fund

Issuing Bylaw	Purpose	Maturity Date	Interest Rate	Closing Balance
Issue No 126 - DCC program	City Centre Pump Station	2033	3.85% ¢	5 1,878,386
Sewer and Drainage Fund Debt			\$	1,878,386

## Water Utility Fund

	Date	Rate		Balance
se	ervoir and Harper Reservoir 2033	3.85%	\$	4,076,184
se	ervoir and Harper Reservoir 2033		3.85%	3.85% \$

#### Water Fund Debt

\$ 4,076,184

# City of Coquitlam 2021 Schedule of Guarantee and Indemnity Agreements Financial Information Act Section 2 (2) (d)

"This organization has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation."

# City of Coquitlam Schedule of 2021 Annual Remuneration and Expenses paid to Members of Council Financial Information Act, Section 2 (3) (a) (BC Community Charter Section 168)

Name	Position	Remuneration	Taxable benefits	Expenses
Asmundson, Brent	Councillor	\$ 73,097	\$ 341	\$ 6,616
Hodge, Craig	Councillor	73,097	341	6,440
Kim, Steve	Councillor	73,097	341	6,876
Mandewo, Trish	Councillor	73,097	341	6,626
Marsden, Dennis	Councillor	73,097	341	7,544
Stewart, Richard	Mayor	183,365	779	13,074
Towner, Teri	Councillor	73,097	341	6,736
Wilson, Chris	Councillor	73,097	341	6,676
Zarrillo, Bonita	Councillor	44,938	243	4,074
		\$ 739,982	\$ 3,409	\$ 64,662

Note: There are no contracts with Council members or former Council members.

Name	Job Title	Remuneration	Other Remuneration	Expenses
Aasebo,Sara	Senior Human Resources Advisor	126,764	-	677
Adamson,Sylvia	Planning Technician 3	83,192	147	3,277
Addah,Jody Vitus	Project Manager	141,691	2,667	818
Allan, Bill	Trades 2 - Mechanic	87,224	1,103	19
Allen,Tanner	Trades 2 - Gardener	87,108	-	-
Allueva,Raul	Deputy City Manager	288,189	9,862	1,678
Amundson,Norman	Field Arborist	80,065	-	236
Anand,Nisha	Staff Lawyer	88,071	-	1,470
Anderson,Rhonda	Revenue Services Manager	139,932	2,667	1,536
Andrews,Brock	Lieutenant Operations	123,583	-	29
Andrusiw,James	Application Services Manager	144,079	-	299
Arbuthnot,Jeremy	Coordinator - Plans and Policies	83,692	819	100
Arita,Naomi	Business Services Manager - Fire	136,939	-	183
Aronetz,Cameron	Working Foreman - Utilities	94,291	6,897	-
Arsenault,Rheal	Fire Inspector	99,658	-	485
Askarian, Mohammad	Transportation Infrastructure Engineer	72,469	4,982	-
Aspinall,Stuart	Assistant Fire Chief	179,223	16,429	285
Avelino, Josephine	Support Desk Supervisor	87,953	4,722	-
Ayres,Tara	Crime Analyst	93,008	-	-
Bailey,Pamela	Coordinator - Plans and Policies	89,464	-	100
Baillie,Reese	Firefighter	103,967	-	-
Baird, Gregory	Firefighter	100,421	-	-
Baird,John W.	Facilities Management Coordinator	112,479	-	100
Bandiera, Dennis	Manager Information & Communication Technology	175,343	-	3,087
Bandringa,Kevin	Firefighter	104,535	2,707	788
Banks,Craig	Captain Operations	129,642	15,343	-
Barberis,Georgia	Payroll Manager	127,420	2,365	1,097
Baron,Kyle	Engineering Inspector 2	73,718	2,249	1,725
Basi,Karen	Cultural Services Manager	125,456	-	-
Bateman,Robert	Firefighter	109,734	3,358	-
Beaman, James	Utility Equipment Operator	86,237	929	-
Beatty,Ronald	Assistant Fire Chief	179,500	34,404	727
Beckstead,Nicole	Recreation Complex Supervisor	84,344	-	412
Beedle, Philip	Captain Operations	133,241	13,977	29
Behm,Andreas	Firefighter	110,700		29
Beliveau, Allen Steven Lionel	Trades 2 - Carpenter	84,292	-	-
Bell,Brianne	Trades 2 - Gardener	83,142	-	-
Bendall,Cris	Health and Safety Manager	145,907	2,615	583
Bennett,Zachary	Planner 3	79,849	280	665
Bennington,Keegan	Trades 2 - Gardener	84,559		-
Bergman,Cam	Firefighter	106,684	-	-
Bethune,Kristopher	Firefighter	102,151	-	-
Betts,Chad	Firefighter	100,610	-	-
Betts,Luke	Firefighter	77,357	-	-
Beza,Peter	Captain Operations	137,208	_	-
Bieman,Tonya	Fire Inspector	100,298	_	594
Bilous,Donna	Trades 2 - Gardener	78,345	49	-
Bining,Gurjot	Plans Reviewer 1	84,144	-	1,175
Birjandian,Elahe	Senior Financial Analyst	84,834	4,840	1,213
Boan,Jaime	GM Engineering & Public Works	236,784	8,298	786
Boatter,Matthew	Maintenance Worker - Utilities	230,784 99,038	173	958
Bond,Christopher	Firefighter	102,557	12,256	
Bonifazi,Sandro	-		9,582	- 29
	Captain Operations	132,275	9,502	
Bontempo, James	Building Permits Manager-Approvals	144,928	-	1,614
Book,Teresa	Records Mngmt System Coordinator	83,263	-	-
Boone, William	Supervisor-Plumbing Officials	94,179	-	642
Bortolazzo,Steven	Building Official	93,462	286	1,408

Name	Job Title	Remuneration	Other Remuneration	Expenses
Boulanger,Todd	Field Trainer	132,861	-	29
Bowes,Eric	Parks Designer	101,622	-	896
Braley,Chad	Capital Projects & Inspections Manager	144,026	2,615	393
Brandt,Dave	Senior Maintenance Worker - Utilities	94,784	-	-
Brar,Pardeep	Employment & HR Advisory Services Manager	129,293	-	1,412
Brent,Anita	Executive Assistant	90,109	-	299
Breslin,Brad	Building Services Supervisor	75,922	-	-
Bridge,Darrell	Building Official 2	88,649	69	3,572
Browett,Darren	ICT Infrastructure Manager	21,774	72,100	226
Browne,Peter	Working Foreman - Utility Systems	94,325	-	701
Brunner,Michael	Firefighter	94,052	71	-
Brunt,Tosh	Firefighter	107,126	13,652	-
Buch,Chad	Firefighter	132,510	-	860
Bucher,Genevieve	Director Community Planning	165,443	3,110	145
Bull,Sarah	Bylaw, Licensing & Animal Control Supervisor	88,935	-	-
Buonassisi,Michelle	Property Use Inspector - Residential	76,234	161	-
Buono,Peter	Facilities Management Coordinator	91,167	-	336
Burns,Zachary	Firefighter	99,167	9,876	-
Burton,Jeffrey	Manager Real Estate	161,397	18,467	-
Bush,Tyson	Field Arborist	80,064	332	388
Cabral,Gorana	Manager Financial Planning	160,866	-	1,145
Cameron,Nichelle	Solid Waste Programs Specialist	79,837	-	503
Case,Jeffrey	Urban Forestry Services Supervisor	78,681	-	30
Caspersen,James	Lead Hand Carpenter	86,416	-	279
Caulfield,Nicole	GM Corporate Services	233,352	8,298	1,699
Chambers, Martin	Firefighter	105,557	-	-
Chan,Ada	Business Systems Analyst	100,593	14,279	-
Chan, Canisius	Transportation Planning Manager	142,617	-	1,377
Chan, Denny	Building Official	93,404	167	1,418
Cheveldeaw,Darlene	Planning Technician 3	85,039	-	-
Chieu,Alexander	Field Trainer	128,850	11,027	29
Chow,Kevin Chuk-Hung	Business Systems Analyst	105,176	-	-
Chrismas,Jason	Firefighter	111,460	-	-
Christensen,Angela	Labour & Employee Relat. Mgr	141,865	-	2,806
Christensen, Jay	Cement Mason	93,568	394	-
Christie,Angela	Communications Operator 2	77,439	-	-
Chua,Glen	Planner 2	99,834	2,301	568
Clare,Zachary	Firefighter	99,369	-	29
Clark,Kallan	Sub-Foreman - Engineering Operations	79,150	2,338	1,043
Clavelle,Debra	Community Recreation Manager - PHW	142,098	-	-
Cobble,Cody	Lead Hand Carpenter	89,230	-	-
Collins, Nicola	Communications Coordinator 2	84,144	-	100
Comley,Corey	Trades 2 - Plumber	84,328	40	931
Conrod,Gail	Administrative Coordinator	76,670	-	143
Cooke,Robert	Development Servicing Engineer Manager	150,895	-	799
Cordoni,Jason	Development Servicing Supervisor	100,543	-	381
Cordova, Christopher	Recreation Facility Supervisor	83,879	-	341
Cornes,Kevan	Facilities Operations & Maintenance Manager	153,309	2,615	96
Crowe,Lucas	Firefighter	103,051	-	-
Dalgarno,Austin	Firefighter	107,277	465	284
Dalgarno,Joel Herbert	Firefighter	99,195	1,776	29
Dallmeyer,Jenna Brianne	Planner 1	83,421	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	568
Dallyn,Dawn	Project Delivery Lead 1	83,599	-	189
Danbert,Shane	Working Foreman - Construction	87,926	106	978
Dart,Joseph	Firefighter	99,176	7,535	29
Davelaar,Kim	Development Facilitator	99,170	1,727	- 29

Name	Job Title	Remuneration	Other Remuneration	Expenses
de Boer,Colin	Lead Hand Mechanic	87,371	2,741	140
De La Cruz,Eriberta	Manager City Assets	81,611	14,267	547
Deans,Gary	Supervisor-Building Officials	100,781	1,151	1,212
deJong,Trevor	Firefighter	99,954	169	29
Del Negro,Renzo	Director Human Resources	215,006	-	1,557
Dela Rosa,Edwin	Senior Contract Administrator-Engineering	127,291	2,271	393
Demoskoff, Trevor	Firefighter	105,571	4,512	334
Denman,Richard	Captain Operations	135,910	2,806	29
Denney,Jeffrey	Planner 3	128,441	-	-
Desautels, Erin	Environmant Sustainability Manager	109,440	2,102	603
Dichuk,William	Sub-Foreman - Engineering Operations	105,973	2,987	2,382
Dionisio,Reynan	Supervisor - Drafting	80,202	-	-
Dixon,Dennis	Transportation Planning Technologist	78,154	-	568
Doerksen,Kyle	Captain Operations	138,670	1,338	2,310
Dolter,Robert	Firefighter	91,523	9,069	-
Doyle,Sue	Fire Inspector	105,083	-	-
Driessen, Christopher	Firefighter	104,174	14,616	334
Duncan,Elise	Senior Communications Strategist	103,626		299
Dylag,Mark	Transportation Planning Technologist	78,833	-	277
Dylawsky,Spencer	Firefighter	81,525	-	29
Eberle,Bryan	Fire Inspector Captain	124,603	646	49
Edwards,Shelly	Financial Services Manager	143,763	2,615	1,252
	GM Parks, Recreation, Culture & Facilities	209,789	1,629	1,171
Englund,Lanny	Visual Communications Supervisor	85,373	-	410
Escaravage,Heather Esovoloff,Michael	l l		-	410
	GIS & Drafting Manager	100,635	-	-
Etheridge,Tyler	Firefighter	100,130	338	-
Farina,Steven	Captain Operations	124,613	1,049	-
Fisher,David	Firefighter	102,964	-	29
Fishman,Doron	Park Planning & Design Manager	125,202	-	193
Fitzgerald,John	Firefighter	102,175	2,126	-
Fong,Jason	Support Analyst	79,010	-	-
Forrester,Brian	Sport Services Manager	135,208	-	-
Fox,Christopher	Assistant Fire Chief	163,262	23,427	800
Fox,Michael	Recreation Facility Supervisor	83,976	-	153
Fraser, lain	Firefighter	108,134	-	29
Freeburn,Shan	Water Superintendent	133,273	-	460
Freeman,Emily	Municipal Land Surveyor	109,428	-	2,368
Friday,Jerred	Firefighter	101,257	-	-
Friesen,David	Sub-Foreman - Engineering Operations	75,460	-	632
Frilund,Michelle	Civic Engagement Manager	116,114	-	1,124
Fuller,John	Procurement Specialist	86,000	-	506
Gagnon,Pete	Equipment Operator 4A	70,775	10,011	-
Gallant,Jacqueline	Executive Assistant	85,794	1,516	111
Galpin,Brent	Telecom Services Manager	143,710	-	299
Galt,Trevor	Maintenance Worker - Utilities	81,506	1,760	736
Gardiner,David	Development Technologist 2	85,042	-	-
Gardiner,Shalene	Records Managemnet Services Coordinator RCMP	83,612	-	-
Garry,Dennis	Data Administrator	112,880	1,157	-
Gerwing,Matthew	Firefighter	95,513	2,112	-
Gibson,Headley	Maintenance Worker - Roads	83,779	-	1,458
Gilbert,James	Director Intergovernmental Relations & Legislative Services	184,770	6,793	1,325
Gill,Inderjeet	Roads Superintendent	150,185	-	506
Gillespie,Tim	Captain Operations	81,179	64,655	-
Gillespie, Travis	Firefighter	105,001	-	3,725
Gillis,James	Working Foreman - Roads	76,811	-	-
Glauser,Cory	Firefighter	104,374	-	29
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Name	Job Title	Remuneration	Other Remuneration	Expenses
Goingo,Eric S	Trades 2 - Mechanic	84,402	110	250
Gorby,Erin	Urban Forest & Parks Services Manager	123,255	-	291
Gordon,Keegan	Firefighter	99,877	-	-
Gowler,Benjamin	Firefighter	92,978	365	29
Grant,Ross	Firefighter	115,415	1,895	-
Grewal,Gurpreet	Development Technologist 2	83,965	-	475
Grisedale,Ryan	Fire Inspector	100,251	1,741	1,256
Groves,Donald	Director Strategic & Capital Projects	175,035	3,555	889
Guarin,Jannette	Traffic Technologist	85,118	-	381
Guenther,Linda	Organization Development & Training Manager	66,734	51,434	702
Gupta,Anshu	Project Delivery Lead 1	82,595	632	792
Gutowski,Benjamin	Firefighter	97,026	650	-
Haberman,Kerry	Communications Operator 3	84,762	-	-
Hadley,Shannon	Solid Waste & Special Projects Manager	110,938	-	166
Haire,Claudette	Business Services Manager	143,763	2,615	1,667
Halabuza,Perry	Supervisor Plans Examination	92,559	299	1,023
Halfpenny,Corey	Utility Equipment Operator	80,075	-	-
Halfpenny,Tyler	Maintenance Worker - Utilities	78,969	187	-
Hall,Tim	Victim Services Unit Coordinator	82,331	99	-
Hamanishi,Judy	Community Recreation Manager	135,876	-	128
Hamilton,Mark	Firefighter	99,166	-	-
Hankinson,Gregory R.	Firefighter	104,361	-	29
Hanson,Richard	Firefighter	113,275	9,069	-
Hardie,Michael	Firefighter	99,177	2,340	29
Harrington,Padraig	Utility Planning Manager	104,680	-	-
Hathaway,Stephen	Firefighter	113,149	45	-
Hawkins,Floramye	Financial Analyst	83,120	-	-
Hawkins,Thomas	Subdivision Coordinator	96,455	-	-
Hazelwood,Keith	Working Foreman - Water	78,852	245	665
Heath,Mirjana	Planning Data Analyst	79,385	-	-
Hebert,Kevin	Systems Analyst 1	88,767	-	-
Hecker,Darren	Equipment Operator 4A	99,382	2,863	-
Heiti,Nikolas	Captain Operations	123,949	2,395	-
Helmus,Jonathan	Director Utilities	187,764	-	1,066
Hendriks,Bryan	Firefighter	95,206	6,505	-
Hewson,Lauren	Information Privacy & Administrative Services Manager	127,420	-	2,504
Hieltjes, Robert	Assistant Fire Prevention Chief	141,792	56,589	2,196
Hilgerdenaar,Aaron	Bylaw Enforcement & Animal Services Manager	129,000	-	100
Hill,John	Police Communications Manager	127,380	-	299
Hinkley,Trevor	Engineering Inspector 2	94,138	-	461
Ho,Kathy	Transportation Policy Engineer	123,062	-	797
Hobkirk,Brett	Senior Maintenance Worker - Utlities	107,468	5,577	334
Hobkirk,Deric	Maintenance Worker - Utilities	89,992	3,792	1,192
Hockin,Christopher	Firefighter	96,706	2,548	29
Hodgson,Jace	Project Delivery Lead 1	78,456	119	261
Hohndorf,Hagen	Environmental Services Coordinator	101,921	467	286
Holland,Stephanie	Major Project Planner	95,928	23	568
Holm,Brent	Captain Operations	125,712	4,409	-
Holmes,Donald	Senior Maintenance Worker - Utlities	85,209	4,756	-
Holonko,Daniel	Public Works Apps Analyst	99,283	-	-
Holowinko,David	Sub-Foreman - Engineering Operations	79,210	-	101
Hovey,Lawrence	Senior Engineering Inspector	91,878	-	461
Huang,Cindy	Safety & Training Coordinator	75,073	-	257
Hughes,Spencer	Firefighter	117,247	-	-
Hughes,Travis	Contract Administrator-Engineering	106,440	-	381
Hunt,Michelle	GM Finance,Lands & Police	262,232	5,149	3,027
Hurley,Brendan	Planner 2	95,090	_	_

Name	Job Title	Remuneration	Other Remuneration	Expenses
lorio,Robert	Firefighter	94,321	-	-
Isakov,Andre	Manager Economic Development	148,913	-	-
lversen,Glenn	Captain Operations	129,875	2,778	-
lverson,Jason	Trades 2 - Mechanic	83,445	70	-
Jackson,Jonathan	Planner 2	95,206	70	-
Jakubczyk,Edward	Firefighter	113,624	11,024	334
James,Stephanie	Director Legal & Bylaw Enforcement	213,072	-	3,097
Jennings,Neil	Senior Real Estate Specialist - PD	93,237	0	2,011
Jensen,Adam	Firefighter	99,369	3,553	29
Jensen,Eric	Trades 2 - Mechanic	84,054	-	-
Johnson,Pamela	Staff Lawyer	143,711	-	2,939
Johnston,Darren	Firefighter	100,384	727	29
Jones,Carol	Executive Assistant	98,313	1,824	-
Jones,Kai	Firefighter	100,503	632	-
Jones,Stephen	Parks Infrastructure Asset Coordinator	96,800	905	296
Judd,Graham	Project Manager	118,190	-	-
Kabantsov,Alex	Pump Station Maintenance Mechanic	90,477	-	-
Kalnins,Eric	Tourism Manager	120,473	-	676
Kanya,Julie	Natural Areas Supervisor	74,614	411	-
Kazmi,Nadeem	Contract Administrator-Engineering	109,960	-	-
Keats,Brent	Firefighter	113,388	511	29
Keats,Ryan	Firefighter	102,304	-	29
Keefe,Jennifer	Manager Commnity Recreation & Culture Services	157,865	-	100
Kelly,Scott	Groundskeeper - Fields	76,587	853	-
Kelly-McKinnon,T'Brenn	Land Development Planner	80,735	-	4,218
Kempter,Sean	Equipment Operator 4A	104,362	-	-
Kenganzi,Hellen	Development Technologist 1	75,121	-	-
Kenney,Jason	Landscape Manager	88,888	-	96
Kimmitt,Nicole	Risk and Emergency Manager	111,001	-	200
Kingsbury,Jonathan	Field Trainer	129,435	-	-
Kirkham,Reid	Firefighter	93,475	81	29
Kirkham,Ryan	Firefighter	108,908	-	334
Ko,Yancey	Engineering Technologist 2	87,698	-	-
Kools,Kevin	Firefighter	108,598	15,657	-
Korepanov,Andrey	Trades 2 - Electrician	84,325	76	294
Kovarsky, Dennis	Network Security Analyst	97,288	-	667
Kozawko,Jeff	Equipment Operator 4A	80,406	3,617	665
Kroeker,Natalie	Communications Operator 3	77,377	-	-
Krueger,Sylvia	Front Counter Supervisor	79,406	184	-
Kuny,Tyler	Transportation Infrastructure Manager	144,473	-	192
Kwon,Heungjoo	Network Infrastructure Systems Specialist	121,752	7,367	-
La Marca, Angelo	Development Technologist 2	85,042	-	-
LaCroix,Mark	Facilities Management Coordinator	98,344	67	-
Lafleche,Mark	Working Foreman - Roads	85,680	-	-
Lakhani,Faiyaz	Systems Analyst 1	94,677	-	-
Lal,Darryl	Manager Policy & Business Services	167,671	-	410
Lam,Stephanie	Legislative Services Manager	113,528	-	-
Land,Glenn	Utility Equipment Operator	82,380	72	-
Latrace, Troy Philip	Captain Operations	131,984	-	368
Lau,Jacson	Health and Safety Advisor	106,764	-	596
Lau,Johnny	Systems Analyst 1	92,661	734	-
Law,Gary	Senior Financial Analyst	75,465	-	1,145
Law,Oi-Yu	Senior Plans Reviewer	85,059	527	642
le Nobel,Lynn	Director Legal Services	168,651	-	2,939
Lee,David	Planner 2	104,986	-	2,959 -
Lee,Larry	Building Official	90,536	171	1,958
Lees,Fraser	Engineering Technologist 1	85,042	-	381

Name	Job Title	Remuneration	Other Remuneration	Expenses
Leifsson,Danielle	Fire Inspector	100,338	-	468
Li,Wei	Scada & Automation Technologist	86,441	-	-
Lippmann,Tom	Lieutenant Operations	125,187	12,686	-
Livingstone,Brent	Firefighter	111,515	1,624	1,609
Lofgren,Bradley	Director of Public Works	188,286	-	906
London,Darrin	Assistant Fire Chief Training	152,521	24,714	-
Longmore,Kelly	Trades 2 - Welder	75,261	40	-
Lunggren,Curtis	Plumbing Official	94,196	-	1,051
Luterbach,Cord	Firefighter	103,472	9,974	29
Luymes,Donald	GM Planning and Development	234,871	4,673	1,277
Lymberopoulos,Vanna	Organization Development & Training Manager	81,313	-	-
Lynn,Todd	Trades 2 - Mechanic	88,742	-	137
MacLean,Alden	Stores Supervisor	89,517	-	-
Macdonald,Loralee	Human Resources Assistant	76,731	-	-
Macdonald,Michael	Firefighter	101,483	-	-
Macdonnell,Gordon	Aquatics-Recreation Program Coordinator	79,112	-	331
Mack,Tiina	Manager Recreation & Culture Facilities Planning	171,856	-	1,270
Maghera,Amrik	Plumbing Official	93,961	102	642
Mahal,Jamie	Revenue Planning Specialist	102,124	1,461	953
Malesevich,Milana	Parks Planner	88,104	-	849
Malo,Michelle	Sign Maker	81,443	53	-
Malone,Scott	Firefighter	104,254	-	-
Marshall, Monica	Natural Areas Supervisor	88,623	-	100
Marshall, Ryan	, Firefighter	109,983	558	-
Marshall,Stephen	Captain Operations	130,835	113	-
Martinson, Thomas	Network Security Analyst	100,700	-	-
Masterson, Tamara	Lieutenant Operations	121,306	1,327	29
Mathison,Adam	, Firefighter	105,569	8,005	3,421
Mathison, Christopher	Firefighter	99,922	3,790	
Matter, Alexander	Firefighter	101,185	-	29
McBeath,Christopher	Development Planning Manager	119,587	9,185	1,144
McCandless,Michele	Trades 2 - Gardener	86,823	-	_,
McCardle,Scott	Urban Forestry Tech.	78,352	804	-
McClary,Paul	Irrigation Systems Worker	76,056	3	154
McCormick,Monica	Police Finance Manager	120,383	-	1,307
McCulloch,Ben	Firefighter	105,829	1,888	_,507
McInnis,Barbara	Performance Management Analyst	78,333	_,	-
McIntyre, James	Special Projects Advisor	248,927	-	145
McKay, Joseph Marc	Firefighter	110,408	18,723	
McMurdo, Jefferson	Captain Operations	132,113	1,446	899
McNulty,Christopher	Firefighter	102,555	14,147	-
Mehra, Manish	Senior Accountant	93,231	8,557	2,270
Mellen, Troy	Mapping Technician 2	77,655	-	-
Melsted,Rodrick	Firefighter	107,774	1,117	-
Merrill,Andrew	Director Development Services	178,412	6,470	1,175
Messam,Kevin	•		3,786	1,175
	Firefighter Business Applyst	102,345	679	-
Metelkin,Elena	Business Analyst	87,999	-	150
Meyer,Todd	Water Meter Mechanic	78,973		-
Miller, Jason	Captain Operations	126,350	3,409	- 1 210
Miller,Todd	Senior Plans Reviewer	86,283	-	1,218
Milne, Derek	Firefighter	128,470	-	-
Milne,Robert	Captain Operations	127,758	3,104	29
Minhas,Sandeep	Property Valuator - Negotiator	82,451	-	590
Mitchell,Jarrod Anthony	Traffic Technologist	93,854	-	702
Mitic,Dragana	Manager Transportation	176,677	-	634
Mlcoch,Zoe	Business Services Manager	142,117	-	1,648
Montabello,Bubba	Firefighter	104,838	-	760

Name	Job Title	Remuneration	Other Remuneration	Expenses
Moolin,Andrew	Parks Designer	93,582	-	-
Moon,Shannon	Crime Analyst	103,467	-	-
Moore,Luke	Trades 2 - Mechanic	85,599	824	-
Moore,Mark	Plumbing Official	94,830	1,383	902
Morgan,Bryson	Firefighter	100,255	3,768	-
Motha,Eugene	Utility Asset Engineer	112,906	2,076	2,429
Mullen,Brandalyn	Maintenance Worker - Utilities	94,013	4,787	1,369
Mulligan,Gary A	Assistant Fire Chief	182,236	17,078	-
Munroe,Cassandra	Research Officer - P & R	77,170	604	100
Murphy,Barry	Maintenance Worker - Utilities	76,534	775	-
Murray,Deborah	Customer Services Supervisor	71,991	4,057	-
Nagy,Robert	Plumbing Official	88,673	-	902
Newton,Riana	Senior Human Resources Advisor	119,205	2,229	-
Ng,Christine	Capital Projects Manager	101,439	-	-
Ng,Simon	Firefighter	106,909	-	-
Nichol,William	Trades 2 - Gardener	84,304	-	-
Nield,Steven	Lieutenant Operations	120,120	-	-
Nightingale,Jared	Turfcare & Irrigation Coordinator	100,279	-	1,212
Nixon,Timothy	Aquatic Maintenance Supervisor	77,667	-	346
Norrington,Scott	Firefighter	107,789	18,748	29
Notting,Mark	Firefighter	114,494	2,517	2,376
Nowak,Aleena	GIS Specialist	81,145	553	-
Nystrom,Colin	Lieutenant Operations	106,525	27,121	-
O'Hanley,Kiefer	Maintenance Worker - Utilities	98,681	5,197	305
O'Melinn,Sean	Business Services Manager	129,218	-	-
O'Sullivan,Sean	Traffic & Street Use Manager	45,839	45,928	-
Ogloff,Jim	Fire Chief	217,886		1,108
Olson,Jesse	Firefighter	102,571	2,173	-
Olson,John	Lieutenant Operations	119,408	_,_, _	29
Olson,Lukas	Firefighter	108,997	316	-
Oltean,Carla	Capital Asset Analyst	85,080	3,738	1,328
Ostrowka,Slav	Lieutenant Operations	133,017	-	-
Oughton,Michael	Trades 2 - Mechanic	84,434	-	250
Overes, Christopher	Procurement Specialist	86,006	-	250
Pain,Mark	Purchasing Manager	136,984	2,418	506
Paine,Michael	Firefighter	101,236	2,245	-
Palm,David	Captain Operations		2,245	_
Parmar,Kiranjeet	Administrative Coordinator	134,723 75,029	571	
	Firefighter		4,382	_
Pashley,Leonard Patrick,Dawn	Trades 2 - Gardener	110,931 86,829	4,302	-
Pauli,Peter		, -	2,250	978
	Irrigation Systems Worker	76,110	580	970
Peresin,Juraj	Firefighter Working Foreman - Sowers	115,715		-
Person,Dan	Working Foreman - Sewers	95,077	37	-
Philipp,Andrew	Systems Analyst 1	95,079	-	-
Phillips,Matthew	Firefighter	99,166	-	29
Piccolo,Steven	Captain Operations	129,419	5,896	-
Pillainayagam,Jude	Utility Asset Manager	143,716	2,929	505
Piocza,Bela	Environmental Services & Worksite Bylaw Officer 2	85,039	255	718
Piorecky,Jay Stanley	Firefighter	98,693	-	-
Plavcic,Martin	Maintenance Worker - Utilities	71,054	5,168	-
Podmaroff,Brett	Working Foreman - Sewers	78,845	-	-
Poledica,Vladan	Traffic Technologist	85,995	33	192
Powell,Kevin	Outdoor Sports Supervisor	78,468	63	-
Powell,Kevin	Firefighter	102,140	593	1,642
Prelowski,Tomasz	Aquatic Centre Supervisor	82,429	-	111
Prystupa,Kelly Jason	Plumbing Official	94,607	-	902
Pyne,Aidon	Working Foreman - Arboriculture	90,644	197	1,426

Name	Job Title	Remuneration	Other Remuneration	Expenses
Raddatz,Jason	Plumbing Official	92,053	481	902
Rakhra,Amit	Firefighter	77,285	-	29
Rast,Randy	Captain Operations	141,365	170	29
Rayner,Christopher	Firefighter	113,406	11,347	-
Razaghizad,Peivand	Planner 1	86,883	-	606
Reck,Noel	Parks Operations Control Supervisor	90,414	284	679
Reddekopp,Jeff	Engineering Technologist 2	84,877	726	-
Reed,Mark	Senior Plans Reviewer	83,382	297	642
Reid,Ashley	Police Projects Manager	118,297	-	605
Reinheimer,Kathleen	Manager Parks	178,695	3,005	-
Reisig,Jason Daniel	Firefighter	103,111	534	29
Repetowski,Adam	Maintenance Worker - Roads	79,228	-	-
Richen,Michael	Firefighter	114,696	-	334
Ripley,Eun-Ha Ellen	Staff Lawyer	94,756	-	856
Robb,Cameron	Firefighter	106,448	9,678	29
Robertson, Owen	Captain Operations	141,103	-	29
Robinson,Brent	Captain Operations	125,838	23,713	-
Robinson,Peter	Technical Services Coordinator	88,417	354	153
Robinson,Sean	Firefighter	93,854	528	-
Robson,Dean	Captain Operations	129,037	6,017	1,555
Rodgers,John	Forest Management Technician	77,521	47	1,040
Romashenko,Michael	Bylaw Inspector 2	77,453	45	-
Rooney,Nicholas	Communications Operator 3	94,307	-	-
Roper, Dwaine	Technical Support Specialist	77,569	-	-
Roulette, James	Engineering Inspector 3	78,628	-	461
Roussel,Curtis	Firefighter	102,172	-	-
Ruecker,Tyler	Firefighter	104,790	-	-
Rueter, Demian	Community Social Development Manager - PD	124,642	6,247	2,578
Ruetz,Adam	Firefighter	105,572	6,134	284
Sabatino,Dominico	Trades 2 - Carpenter	84,312	-	211
Saeed,Zina	Facilities Asset Mgmt Planner	87,746	22	506
Safaie,Azadeh	Project Delivery Lead 1	88,655	229	-
Salazar,Jeffrey	Work Foreman - Garage	95,015	215	269
Sauve,Mike	Pump Station Maintenance Mechanic	81,687	-	-
Schafer,Kyle	Firefighter	102,048	-	29
Schagerl, James	Firefighter	105,900	158	-
Schultz,Rose	Administrative Coordinator	75,041	-	-
Scott,Curtis	Director City Lands & Real Estate	178,113	-	1,468
Scott,Jeremy	Fleet Services Superintendent	146,568	-	560
Scott,Neale	Senior Maintenance Worker - Utilities	97,305	-	1,956
Scott,Robert	Captain Operations	141,199	2,750	492
Scrivens,Brian	Firefighter	122,824	4,647	-
Sehn,Gary	Firefighter	101,371	23	29
Selk,Caresse	Manager, Environment	153,138	2,740	476
Sharma,Vimal *	CUPE Union President	79,828	-	-
Shaw,Daniel	Captain Operations	132,252	7,725	1,386
Shaw,Laura	Administrative Coordinator	75,028	-	-
Sherley,Rob	Captain Operations	98,382	32,770	29
Shklyar,Alexandr	Development Technologist 1	78,333	-	276
Siddaway,Chris	Community Partnership & Policy Manager	115,220	-	1,646
Sidhu,Raminder Paul	Engineering Inspector 2	100,088	-	381
Sidhu,Savik	Manager Policy & Business Services	155,130	2,740	791
Silva,Elizabeth	Executive Assistant	89,936	-	300
Simmons,Chris	Trades 2 - Mechanic	84,724	2,548	-
Simon,Jacint	Social Planner	99,538	-	594
Sinden,Ryan	Firefighter	104,014	-	334
Singh,Rajinder	Parks Planner 2	105,146		301

Name	Job Title	Remuneration	Other Remuneration	Expenses
Smith,Colleen	Communications Coordinator 2	85,509	-	135
Smith,Cory	Maintenance Worker - Utilities	76,941	218	250
Smith,Robert	Firefighter	112,517	226	29
Sommerfeld,Marcus	Firefighter	80,578	-	29
Somogyi,Christian	Landscape Construction Worker	76,416	304	943
Soong,Dana	Manager Utility Programs	77,694	21,070	-
Soque,Darlene	ICT Infrastructure Manager	133,781	-	299
Spence,Erika	Supervisor - Crime Analysis	107,728	-	-
Spence,Glen	Bylaw,Licensing & Animal Control Supervisor	90,176	-	-
Spencer,Barton	Building Official	93,990	525	642
Stafford,Cory	Firefighter	99,434	-	-
Steblin,Peter	City Manager	356,991	12,869	709
Steffich,Adam	Firefighter	105,657	8,894	-
Stel,Nicole	ICT Project Manager 1	112,048	-	748
Stevens,Dan	Engineering Inspector 3	78,153	-	-
Stevenson, James	Firefighter	77,212	-	-
Stewart,Craig	Firefighter	109,416	1,185	-
Stinson,Samantha	Business Services Liaison	75,217	-	-
Streeter,Grant	Firefighter	103,819	-	29
Stuart,Robert	Director Corporate Planning	171,278	3,082	199
Sullivan,MacKenzie	Firefighter	109,564	46	29
Swainson,Anthony	Firefighter	86,929	519	-
Swieczyk,Rafael Adam	Senior Network Analyst	98,969	-	-
Taha,Ehab	Transportation Development Engineer	127,482	2,318	-
Tait,John	Supervisor - Survey Operations	86,828	-	400
Takai,Wesley	Firefighter	99,369	-	29
Tan,Alden	Business Systems Analyst	68,307	7,424	293
Tang,Nicholas	Technical Support Specialist	85,119	-	-
Tanner,Alexander	Landscape Construction Worker	76,293	-	918
Taylor, James	Planner 2	94,278	988	568
Taylor,Robert	Business Systems Analyst	104,831	-	265
Thibault,Richard	Contract Administrator-Engineering	110,956	-	393
Thompson,Jeff	Firefighter	104,112	-	256
Thompson,Kerry	Planner 2	95,685	473	-
Thompson,Terri	Technical Support Specialist	85,042	-	-
Ting,Yick	Planner 1	82,990	-	858
Tompkins,Brian	Irrigation Systems Worker	76,237	572	-
Tonn,Mark	Trades 2 - Carpenter	84,329	74	-
Tracey,Gordon	Firefighter	112,240	-	-
Truong,Vinh	Community Recreation Manager - AAF	143,868	-	-
Tung,Bernard	Traffic Systems Specialist	113,681	2,117	573
Tung,Inderjit	Public Works Services Manager	118,934	-	-
Uhrich,Edward	Project Manager	137,979	-	1,718
Van Leeuwen, Dustin	Firefighter	115,002	96	29
Van Os,Jillian	Telecommunications Supvervisor	78,329	-	397
van Veen,Christopher	Drainage/Sewer Superintendent	144,954	-	-
Vance, Douglas	Building Permits Manager-Inspections	142,366	1,868	1,566
Veloso,Rui Jorge Garcia	Trades 2 - Gardener	83,607	-	-
Vincent,Kathleen	Manager Communications & Civic Engagement	178,366	2,381	199
Vivian,Brent	Arena Maintenance Supervisor	78,496	176	177
Volpe,Ryan	Maintenance Worker - Roads	98,308	-	1,912
Vukonic,Peter	Building Official	88,686	72	1,682
Wagner,Shannon	Envirnonment Education-Enforcement Manager	117,582	-	150
Wall,Bradley	Firefighter	103,491	-	-
Wan,Peter	GIS Specialist	81,642	-	-
Wanders,Karen	Executive Assistant	94,218	-	-
Ward,Daniel	Planner 2	84,326	-	-

Name	Job Title	Remuneration	Other Remuneration	Expenses
Warwick,Mark	Firefighter	103,577	135	29
Watson,Sean	Business Systems Analyst	100,763	892	-
Weir,Jordan	Firefighter	102,338	1,715	29
Weisner,Brad	Plumbing Official 2	93,201	-	642
Wheeler,Claire	Aquatic and Arena Complex Supervisor	95,450	1,280	100
Whitaker,David	Working Foreman - Roads	81,170	6,217	-
Wiederick,Laine	Equipment Operator 5	84,300	-	708
Wiederick,Wendy	Parks Operations Manager	151,020	-	-
Wilkie,Matthew	Firefighter	103,113	1,905	-
Williams,Shawn	Firefighter	99,374	790	-
Willis,Gordon	Maintenance Worker - Utilities	96,016	-	-
Wilson,Jeannie	Project Administration Coordinator	89,018	190	519
Wilson, Michelle	Cemetery Supervisor	78,323	19	111
Wilson,Scott	Firefighter	80,154	-	-
Wilson, Terry	Traffic Signal Technician	78,548	-	-
Wong,Chao	Trades 2 - Mechanic	84,326	1,185	250
Wong,Hannah	Human Resources Assistant	78,064	-	-
Wong,Isabella	Development Technologist 2	81,084	-	181
Wong,Jordan	Firefighter	101,512	2,352	29
Woodward,Adam	Firefighter	102,345	2,036	-
Woodworth,Curtis	Firefighter	114,186	203	-
Worobets,John	Trades 2 - Carpenter	83,286	19	-
Yastremski, Jeff	Equipment Operator 4A	105,120	-	-
Yastremski,Sara	Parks Operations Manager - PD	76,967	_	-
Ydenberg,Douglas	Engineering Inspector 2	92,641	8,119	461
Yeung,Angela	EnvServ&WorksiteBylawOfficer1	78,371	-	401
Young,Caitlin	Senior Human Resources Advisor	108,630	-	4,578
Young,Scott	Deputy Fire Chief-Operations	178,234	10,795	4,578
Zaborniak,Mark			-	201 951
·	Manager Design & Construction	178,794	-	
Zemenchik,Kevin	Firefighter	102,685	-	284
Zhang,Jinghua Ziabart Danisa	Systems Analyst 1	90,579	-	-
Ziebart, Denise	Fire Inspector	103,060	-	780
Ziefflie,Bryce	Lieutenant Operations	126,006	312	-
Zondervan,Morgan	GIS Specialist	81,642	-	256
Total for employees wit	n remuneration during 2021 of more than \$ 75,000	58,280,341	1,300,036	225,814
Total for employees wit	n remuneration during 2021 of less than \$ 75,000	35,423,489	298,863	73,558
Council remuneration		739,982	3,408	64,661
		94,443,812	1,602,307	364,033
Reconciliation				
Remuneration			94,443,812	
Other payouts			1,602,307	
Accruals and other adjust	stments not included in T4		(464,101)	
Non-taxable benefits		_	24,236,769	
Total labour per GL		-	119,818,787	
Receiver General for Car	nada			
Employer's Canada Pens	ion Plan contributions		3,451,401	

## City of Coquitlam 2021 Statement of Severance Agreements Financial Information Regulation Schedule 1, Subsection 6 (7)

There were 4 severance agreements under which payment commenced between the City of Coquitlam and its non-unionized employees during the fiscal year 2021.

These agreements represent from 1 to 7 months of compensation, which is based on the value of salary and benefits.

244224 PC Ltd dba Misercomus	Amount
341234 BC Ltd dba Microserve	91,327
3M Canada Inc	30,780
3R Demolition Corp	187,033
644230 BC Ltd	867,576
A & A Testing Ltd	193,946
A.R. Mower & Supply Ltd	60,159
Acklands - Grainger Inc	44,593
Action Glass Inc	27,369
Advanced Industries Inc	27,381
AECOM Canada Ltd	60,349
Alarmtron (BC) Ltd	81,545
Alexander Holburn Beaudin & Lang LLP	32,618
All Roads Construction Ltd	50,944
Allstream Business Inc	44,208
Alpine Landscaping	28,344
Amazon.ca	49,672
AME Consulting Group Ltd, The	52,950
Ameresco Canada Inc	33,332
Ampco Manufacturers Inc	141,222
Ance Building Services Co Inc	57,278
Aplin & Martin Consultants Ltd	114,458
AquaTerra Environmental Ltd	40,613
Arise Contracting Inc	453,025
Associated Engineering (BC) Ltd	92,753
Associated Fire Safety Group Inc	182,730
Astech Consultants Ltd	44,184
Astrographic Industries Ltd	78,500
A-Tech Fitness Services Inc	29,055
Augustine Soil & Mulch Ltd	420,135
Avenue Machinery Corp	71,971
AVO Vehicle Outfitting Inc	36,358
B.A. Blackwell & Associates Ltd	66,632
BA Blacktop Ltd	488,600
Ballistic Arts Media Studios Inc	26,788
Bang The Table Canada Ltd	25,200
Bartle & Gibson Co Ltd	28,555
Bay Hill Contracting Ltd	232,326
BC Hydro	3,855,525
Beaudry Landscapes	56,183
Bell Canada	98,106
Belzona Molecular (BC) Ltd	86,951
Bentley Systems, Inc	59,583
BGD Contracting Ltd	99,262
Big Bold Beautiful Banner Co Inc	56,000
Black Box Network Services	97,600
Blue Pine Enterprises Ltd	181,741
BlueLines Environmental Ltd	26,606
Brandt Tractor Ltd	33,646
Brenntag Canada Inc	44,776

Vendor Name	Amount
Brighouse Civil Contracting DTM Ltd	2,652,194
Bunt & Associates Engineering Ltd	42,375
Bunzl Safety	84,382
Burke Mountain II Limited Partnership	2,901,481
Burnaby Blacktop Ltd	731,094
Calytera Software Inc	68,249
Canada Scaffold Supply Co. Ltd	35,567
Canadian Landscape and Civil Services Ltd	757,533
Canadian Linen and Uniform Service	43,004
Canadian Mattress Recycling Inc	38,482
Canadian Turner Construction Company Ltd	4,443,167
Cansel Survey Equipment Inc	31,343
Canstar Restorations (LP)	34,231
Care Pest & Wildlife Control, A Terminix Canada Company	46,423
Carscadden Stokes Mcdonald Architects Inc	53,685
Cascade Raider Holdings Ltd	58,528
Caterpillar Financial Services Limited	103,830
CDW Canada Corp	1,087,023
Cedar Crest Lands (BC) Ltd	4,600,449
Cedar Rim Nursery Ltd	31,827
Centimark Ltd	230,511
CentralSquare Canada Software Inc	67,686
CH2M Hill Canada Limited	73,797
Chao Zheng Trading Ltd	92,400
Charter Telecom Inc	55,621
Chase/Paymentech	59,946
Chernoff Thompson Architects	101,013
Chroma Communications Inc	26,260
CIMCO Refrigeration Inc	39,815
Citrix Systems, Inc	59,737
City of Port Coquitlam	174,425
Civic Legal LLP	87,625
Cloverdale Paint Inc	26,589
Coast Wholesale Appliances Ltd	30,732
Cobing Building Solutions Ltd	231,981
Cobra Electric Services Ltd	1,400,874
Commercial Truck Equipment Co	108,708
Como Lake Animal Hospital	39,003
Complete Utility Contractors Ltd	436,071
Compugen Inc	619,054
Concert Real Estate Corporation	18,328,023
ContainerWest Manufacturing Ltd	1,055,012
Coquitlam Concrete (1993) Ltd	136,964
Craftsmen Overhead Door	82,409
Creative Transportation Solutions Ltd	28,195
Cuda Distribution Canada	43,969
Cullen Diesel Power Ltd	103,020
Cullen Western Star Trucks Ltd	35,246
Dawn Construction (2018) Ltd	685,125

Vendor Name	Amount
DB Perks & Associates Ltd	56,587
DC Tree Services Ltd	55,280
Dell Canada Inc	143,527
Denbow Transport Ltd	33,236
Diamond Head Consulting Ltd	65,662
Diamond Head Tree Care Ltd	455,085
Dillon Consulting Limited	38,740
Direct Equipment West Ltd	33,777
Dougness Holdings Ltd	112,403
Drake Excavating (2016) Ltd	397,726
Dunlevy Food Equipment Limited	25,850
E.B. Horsman & Son Ltd	28,931
Eagle West Crane & Rigging	28,284
Eaton Industries (Canada) Company	53,304
E-Comm Emergency Communications for Southwest British Columbia Inc	1,147,636
Econolite Canada Inc	192,606
Eecol Electric Corp	27,463
Ekistics Town Planning Inc	67,112
Elite Tents & Events (2019) Ltd	66,836
EMCO Corporation	144,367
Enkon Environmental Limited	34,212
Enterprise Paper Co Ltd	34,134
Envirochem Services Inc	55,285
EOS Lightmedia Corporation	34,794
EPS 3176	158,951
Eric Vance & Associates	77,267
ERS Express Rock and Soil Ltd	46,633
ESC Automation Inc	573,346
ESRI Canada Ltd	108,629
Eurovia British Columbia Inc	1,754,401
Executive Lock & Safe Ltd	36,322
Falcon Equipment Ltd	137,599
FaulknerBrowns Architecture Inc	65,813
Fiducheah Independent Solutions Ltd	36,745
Finning (Canada)	241,383
First Truck Centre Vancouver Inc	1,833,467
FortisBC Energy Inc	370,987
Frances Andrew Site Furnishing Ltd	49,805
Francl Architecture Inc	242,572
Fraser City Installations (1989) Ltd	146,124
Fraser Valley Equipment Ltd	58,725
Fraser Way Prekast Ltd	402,562
FreshWorks Studio Inc	44,100
Fulton & Company LLP ***	27,592,221
Garda Canada Security Corp	59,276
GBS Construction Managers Inc	252,294
Gemco Construction Ltd	2,216,011
GeoAdvice Engineering Inc	41,658
GeoPacific Consultants Ltd	41,046

Vendor Name	Amount
George Lee Law Corp	183,000
Gescan West	40,737
GFL Environmental Inc	68,996
Gibson Waterworks Supply Inc	281,689
Glacier Media Group	146,815
Golder Associates Ltd	71,719
Graham Construction and Engineering LP	51,975
Greater Vancouver Regional District	815,175
Greater Vancouver Sewerage & Drainage District	15,337,087
Greater Vancouver Water District	17,793,858
Green Image Enterprise Inc, dba Greentop Lighting	74,215
Guillevin International Co	91,273
Habitat Systems Inc	91,184
Harbour International Trucks Ltd	110,868
Hazmasters Inc	27,573
HCMA Architecture + Design	82,785
HDR Architecture Associates Inc	107,358
Heritage Office Furnishings Ltd	112,509
Herjavec Group, The	26,019
Herr, Prabhjit K/Herr, Bharpur S	347,010
HighAngle Technical Group Inc	61,096
HolidayLights.com Inc dba Star Illuminations	138,326
Home Depot	36,512
Horizon Engineering Inc	33,997
Horizon Landscape Contractors Inc	59,434
HUB: Your Cycling Connection	40,325
IBI Group Architects (Canada) Inc	49,350
IBI Group Professional Services (Canada) Inc	60,831
ICONIX Waterworks LP	49,093
Image Sign & Lighting Ltd	79,396
Index Construction (BC) Inc	448,878
Industrial Alliance	476,292
Infinite Roadmarking Ltd	546,791
Ingenious Outdoor Storage Inc	42,562
Inline Sales & Service Ltd	225,495
Intergalactic Agency Inc	45,218
International Direct Response Services Ltd	130,914
InterPro Solutions, LLC	71,440
Interprovincial Traffic Services Ltd	133,373
iON United Inc	124,977
lpsos LP	66,019
Iridia Medical Inc	26,431
ISL Engineering & Land Services Ltd	912,022
Jack Cewe Construction Ltd	2,172,048
Jacob Bros. Construction Inc	4,543,183
Johnson Controls Canada LP	195,169
Johnston Meier Insurance Agencies Group	1,007,557
Ion Ross Films	45,124
JP Morgan	45,124 469,386

Vendor Name	Amount
JW Recycle It Inc	48,658
Karin Mark Writing and Communications	33,164
Kasian Architecture Interior Design and Planning Ltd	885,333
Key-West Asphalt (333) Ltd	711,450
Kick Start Technologies Ltd	38,185
Kinsol Timber Systems Ltd	41,872
Kofax, Inc	55,800
Konica Minolta Business Solutions (Canada) Ltd	53,574
KPMG, LLP	68,723
KTI Limited	703,186
Lafarge Canada Inc	4,627,195
Landmark Building Maintenance Corporation	151,181
Lawson Lundell LLP	185,451
Layer One Contracting	57,415
LED Roadway Lighting Limited	740,797
Ledcor Construction Limited	11,345,451
Lehigh Hanson Materials Ltd	68,076
Liberty Contract Management Inc	415,561
Lite Access Technologies (Canada) Inc	183,461
LIV North Inc	47,295
LS Canada Inc	28,634
Lynne Werker Architect	34,889
Mack Kirk Roofing & Sheet Metal Inc	204,933
Madrone Environmental Services Ltd	34,249
Mainland Construction Materials ULC	2,152,354
Mainroad Maintenance Products	328,973
MAKE Projects Ltd	55,477
Mancorp Industrial Sales Ltd	51,488
Marsh Canada Limited	1,013,572
Mar-Tech Underground Services Ltd	47,223
Matthew Thomson Design Ltd	31,835
McElhanney Ltd	282,379
McRae's Environmental Services Ltd	730,270
MDT Technical Services Inc	282,628
Metro Motors Ltd	396,637
Metro Testing & Engineering Ltd	125,718
Metro Traffic Ltd	611,824
Microsoft Corporation	402,507
Milestone Environmental Contracting Inc	150,597
Miller Capilano Maintenance Corporation	227,365
Mills Office Productivity	96,186
Minister of Finance	3,257,237
Morfco Supplies Ltd	231,420
Mosaic Avenue Construction Ltd	403,368
Municipal Insurance Association of BC	54,607
Municipal Pension Plan	9,460,748
Municon West Coast Monitoring Ltd	47,331
MVCC Video Communications Corp	28,408
ND Graphic Products Ltd	48,394

Vendor Name	Amount
Nero Global Tracking a division of Vecima Networks Inc	65,611
Net Zero Waste Abbotsford Inc	1,481,829
North Arm Machine Ltd	33,520
Nutrien AG Solutions (Canada), Evergro Division	123,506
Ocean Marker Sport Surfaces (2014) Ltd	52,290
OK Tire Port Kells	138,120
Omni Coating Ltd	47,515
Open Text Corporation	140,105
Organized Crime Agency of BC	63,089
Pacific Blue Cross	3,358,123
Pacific Door Closer Service Ltd	31,335
Palmieri Bros. Paving Ltd	3,071,076
Parsons Inc	38,653
Pedre Contractors Ltd	112,060
PerfectMind Inc	110,065
Petro-Canada Lubricants Inc	30,326
PJS Systems Inc	109,631
Plan Group Inc	143,893
Planet Ice-Coquitlam	397,447
Polar Engineering LTD	88,863
Polycrete Restorations Ltd	47,942
Ponte Bros Contracting Ltd	450,306
Port Coquitlam Building Supplies Ltd	117,509
PowerPlan Canada, ULC	180,474
PrairieCoast Equipment Inc	26,787
Precise ParkLink Inc	265,006
Premier Pacific Seeds Ltd	38,552
Promax Audio Visual Systems Inc	176,648
Pulse Vancity	34,458
PWL Partnership Landscape Architects Inc	104,127
Ouadient Canada Ltd - DPOC	80,947
R.F. Binnie & Associates Ltd	970,129
Raybern Erectors Ltd	43,441
Read Jones Christoffersen Ltd	195,025
Receiver General For Canada	33,884,412
Refrigerative Supply Limited	28,103
Remdal Painting & Restoration Inc	80,226
Ridgeway Investments Inc	51,824
Rogers AT&T	349,392
Rollins Machinery Limited	189,207
Roper Greyell LLP	51,687
Rose Security Services Inc	230,466
RTR Terra Contracting Ltd	168,862
S.i. Systems Partnership	28,324
Safesidewalks Canada (BC) Inc	185,808
Sanderson Concrete Inc	68,797
Sandpiper Contracting LLP	1,484,914
Scottish Line Painting Ltd	36,351
Seal Tec Industries Ltd	
שלמו זכל ווועטצנוולא בנע	32,550

Vendor Name	Amount
Seng Tsoi Architect Inc	118,346
SFC Energy Ltd	46,070
Shepellfgi, a Division of HRCO Inc	73,096
Sherine Industries Ltd	48,928
Sigfusson Construction Ltd	122,615
SignBoom Industries Ltd	44,026
Single Source Rentals Ltd	135,560
Smith Sheet Metal Works Ltd	52,159
Smithrite Delivery Services Ltd	227,395
Solid Caddgroup Inc	27,027
space2place design inc	229,189
Specimen Trees Wholesale Nurseries Ltd	27,950
Spectrum Networks Inc	62,890
SPI Health and Safety Inc	31,399
Stantec Architecture Ltd	34,879
Stantec Consulting Ltd	27,273
Star Tile Co Ltd	40,789
Star West Petroleum Ltd	33,640
Stealth Security Inc	50,929
Stellar Recruitment Inc	460,515
Stinson ITS Inc	162,831
Suffolk Landscapes Ltd	92,893
Summit Valve and Controls (BC) Inc	142,666
Sunbelt Rentals of Canada, Inc	89,271
Suncor Energy Products Partnership	1,053,643
Super Save Toilet Rentals Inc	43,375
Superior Propane Inc	27,456
Sutton Road Marking Ltd	168,172
Sysco Vancouver (Olm)	55,521
Targa Contracting (2013) Ltd	321,388
Target Products Ltd	59,641
Tasha Civil Works Inc	32,865
Taylor Kurtz Architecture & Design Inc	225,820
Team Sales Ltd	39,379
Technical Safety BC	33,298
TELUS Communications Inc	105,333
Tetra Tech Canada Inc	84,071
Tforce	42,018
TGK Irrigation Ltd	51,187
Thurber Engineering Ltd TK Elevator (Canada) Ltd	79,408
	28,560
Transpacific Realty Advisors	173,398
Transtar Sanitation Supply Ltd	127,038
Treeko Contracting Ltd	40,898
Triple M Investments Ltd	117,555
Triple Three Trading Ltd	29,160
Uline Canada Corporation	27,563
United Floral Inc	89,603
United Scaffold Supply Company Inc	25,200

Vendor Name	Amount
Universal Appraisal Co. Ltd	25,725
Urban Arts Architecture Inc	67,694
Urban Matters CCC Ltd	66,294
Urban Systems Ltd	297,474
Valley Traffic Systems Inc	36,532
Valmont West Coast Engineering Ltd	172,313
Van Noort Bulbs Co Ltd	27,116
Vancouver Island Tree Service Ltd	119,474
Van-Kel Irrigation	78,862
Vanport Enterprises Ltd	28,319
VDZ+A Consulting Inc	253,487
Veritiv Canada, Inc	31,157
VFA Canada Corporation	86,131
Vimar Equipment Ltd	54,198
W Group, The	57,875
Waste Connections of Canada Inc	3,658,585
Water Street Engineering Ltd	296,328
WATT Consulting Group Ltd	83,710
Wedler Engineering LLP	54,667
West Coast Fitness Fixations Inc	26,098
Westcan Auto Parts Ltd	91,783
Western Integrated Electrical Ltd	726,522
Western System Controls Ltd	53,436
Western Weed Control (1980) Ltd	101,050
Westower Communications Ltd	44,991
Westwood Printing	39,059
White Star Property Services Ltd	133,508
Wholesale Fire & Rescue Ltd	38,091
Wilco Civil Inc	2,400,443
Wild Coast Productions & Event Rentals Inc	54,179
Wishbone Industries Ltd	42,652
Wood Wyant Inc	66,944
Workers' Compensation Board of British Columbia	1,494,709
WSP Canada Inc	36,967
Xylem Canada Company	79,700
YBS Yard Beautification Services Ltd	34,043
YMCA of Greater Vancouver	1,568,273
Young Anderson	185,345
Zeemac Vehicle Lease Ltd	158,630
Zoom Video Communications Inc	42,163
Total for Suppliers with aggregate payments during 2021 equal to or greater than \$25,000	248,569,849

\*\*\* Land transactions paid "In Trust" to other suppliers

Vendor Name	Amount
Total for Suppliers with aggregate payments during 2021 equal to or greater than \$25,000 Consolidated total for all other suppliers with aggregate payments during 2021 of less than	248,569,849
\$25,000	6,067,695
Consolidated total of all grants exceeding \$25,000	9,396,386
Consolidated total of all grants less than \$25,000	329,033
Total Payments to Suppliers	264,362,964
Reconciliation	
Total payments to suppliers	264,362,964
Labour expenses not included in the payments to suppliers	110,871,694
Library expenses (net of the grant from the City)	611,978
GST rebate and other non goods or services	(8,488,558)
Tangible Capital Assets expenditures not Included in the Statement of Operations	(74,761,257)
Accruals and other journal entries not posted through accounts payable	(3,553,799)
Total expenses per Statement of Operations	289,043,021

### City of Coquitlam Statement of Payments for the Purposes of Grants and Contributions Financial Information Regulation Schedule 1 Section 7 (2)(b)

Vendor Name	Amount
British Columbia Christian Academy	43,030
CERA (Communities Embracing Restorative Action) Society	33,856
Coquitlam Heritage Society	340,798
Coquitlam Public Library	5,828,186
Evergreen Cultural Centre Society	1,017,723
Hope for Freedom Society	35,000
Phoenix Drug & Alcohol Recovery & Education Society	100,000
Place des Arts	1,189,841
SHARE Family & Community Services Society	89,846
Société Francophone de Maillardville	31,272
Société Place Maillardville Society	566,834
United Scottish Cultural Society	85,000
Watershed Watch Salmon Society	35,000
	9,396,386



## **City of Coquitlam Financial Services Division**

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